2013 IPC Governing Board elections

Nominations booklet

Published 23 September for elections on 24 November 2013 in Athens, Greece
2013 IPC Governing Board elections

A total of 31 nominations for 28 candidates – two for President, two for Vice President and 27 for Members at Large positions – were accepted for the elections that will take place on 24 November in Athens, Greece at the 2013 IPC General Assembly.

After the original announcement of nominations on 29 August, Alan Dickson (GBR - CPISRA), who is standing for the role of IPC President, withdrew his nomination for the Member at Large position. In addition, Saad Alazma (KUW – NPC Kuwait) also withdrew his nomination for the Member at Large position.

This means that for the elections, there are 29 nominations for 27 candidates – two for President, two for Vice President and 25 for Member at Large positions.

The Governing Board will consist of one President, one Vice President and 10 Members at Large. In addition Todd Nicholson, Chairperson of the IPC Athletes’ Council and Xavier Gonzalez, IPC Chief Executive Officer, are ex-officio members of the Governing Board.

This document features the manifestoes for the nominees of President, Vice President and Members at Large. The candidates are listed in alphabetical order.

All content within this document has been supplied to the IPC and approved by each candidate.
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For President (one to be elected)

- Sir Philip Craven (GBR – NPC Great Britain)
- Alan Dickson (GBR – CPISRA)
Candidate name: Sir Philip Craven
Nationality: Great Britain
Nominating body: NPC Great Britain
Current role: IPC President

Manifesto

Dear Paralympic Family

It has been an honour to be President of the International Paralympic Committee during a period of significant growth where we have seen the profile of the Movement raised beyond all recognition for the benefit of athletes, sports and Members. With your support, as President it has been possible to implement the Paralympic vision “to enable Paralympic athletes to achieve sporting excellence and inspire and excite the world” and to ensure that every action and decision taken by the IPC reflects that vision.

And so what of the future? My focus moving forward will be -

i) To enable Paralympic athletes to realise their dreams with remarkable Games as seen now for over 12 years culminating in last year’s amazing London 2012 Games.

ii) To continue to build those strategic relationships which have been of paramount importance during my time as President, with political leaders, sponsors, broadcasters, the IOC and other stakeholders.

iii) To ensure everyone understands our vision for our Paralympic Movement while protecting and maintaining its unique identity and distinctiveness.

iv) To guarantee to you, the members, that athlete development is and will remain central to the IPC - 46 NPCs came to London with only one athlete. Some international athletes have no NPC yet! The Agitos Foundation will be the main vehicle for that development.

v) To promise that all the current discussion around the issue of sustainability of our competitions and events and the direction of Paralympic sports is translated into a clearly defined approach supported by you the Members.

vi) To capitalise on the phenomenal interest in recent Paralympic Games by sponsors. This
is an opportunity that must benefit ALL members by greater involvement and will be a priority for me over the next four years.

More details on my manifesto pledges will be communicated to you prior to the General Assembly.

Finally, I want to assure you of my dedication and high energy levels for the tasks ahead. I believe that a lifetime involvement in the Paralympic Movement as a five-time Paralympian, as IWBF President and as IPC President places me in a strong position to ensure that the progress already achieved is sustained and built upon for the long-term future of this, the most relevant sports organisation in the world.

I hope to receive your continued support and confidence in my leadership for another term as President.
Candidate name: Alan Dickson
Nationality: Great Britain
Nominating body: CPISRA
Current role: IPC Member at Large

Manifesto
I am seeking your support to elect me President of the IPC. I believe passionately in the value, relevance and strength of the IPC, which is owned by you its members.

The IPC must be:
- Clear in its vision and strategy.
- Transparent, open, collaborative and inclusive.
- Efficient in its use of resources.
- Representative of its membership
- Confident, and strong in its engagement with partners.
- Truly athlete centred.
- Have at its core a strong moral purpose.

I would give focus to a few key areas:

1) Governance and Management
Under my leadership I will improve and modernise the governance and management structures and systems, through:
   a) Having an independent assessment of our governance and management structure, systems, policies and procedures and implementing agreed changes.
   b) Implementing improved procedures for the IPC General Assembly to better engage the membership, before, and during the General Assembly.
   c) Developing enhanced mechanisms for more effective two-way communication with NPCs,
athletes, sports, regions, IOSD’s and other stakeholders.
d) Fully engaging the membership in all key policy and decision-making processes.

2) Our partnership with the IOC
I value and respect our partnership with the IOC highly but believe we must be more strategic in developing this relationship.
I would:
• Consider with the IOC how best we could fill our IOC seat in order to avoid any conflicts of interest.
• Review, and where appropriate renegotiate the current IPC/IOC agreement/s and share full details with all members for full consideration.

3) Paralympic Sport and Paralympism
Under my leadership we will:
• Undertake a comprehensive review of our current development strategy, costs and outcomes.
• Identify key agencies with alignment to a refocused IPC development strategy to enhance our capacity for achieving outcomes, both for sport and for the betterment of the lives of people with a disability worldwide.
• Seek a deeper engagement with our International Sport Federations.

4) The future of IPC managed sports
Under my leadership we will:
• Audit past GA motions and issue a clarifying communication on the exact position.
• Undertake a rigorous business assessment of the IPC managed sports, regarding their potential.
• Ensure that the athlete experience is measured, monitored and reported on.
During the campaign I will address these and other issues in more detail. I do however respectfully ask you to vote for me, for positive change and for the movement’s future.
For IPC Vice President (one to be elected)
- Ann Cody (USA – NPC USA)
- Andrew Parsons (BRA – NPC Brazil)
Candidate name: Ann Cody
Nationality: USA
Nominating body: NPC USA
Current role: IPC Member at Large

Manifesto

I am running for Vice President of the IPC because I believe we need visionary leaders who value collaboration, transparency, and accountability. We have a unique platform in the Paralympic Games and we must use it to the greatest benefit possible.

To govern effectively, we must be inclusive, transparent, and accountable for fulfilling our commitments.

- Public funds are used in the delivery of our Games therefore we must use sound business practices in all major decisions.
- Minutes of the Governing Board and the Agitos Foundation should be made available to the public.
- Broader consultation on critical issues such as the IOC partnership and joint registration of our brand must be carried out so that our membership is fully aware of the benefits and restrictions of such agreements.

Athletes are central to achieving our mission. Paralympic athletes are members of the worldwide community of 1 billion people with disabilities, 80% of who live in developing countries.

- Athletes and Paralympic sport leaders from developing countries must be more engaged in the work of the IPC.
- The women, men, and organisations who make up the Paralympic Movement are our greatest resource. We must support their efforts to engage more people with disabilities in
sports.

A highly skilled volunteer and paid Paralympic workforce is essential.

- We must ensure that more qualified people with disabilities are hired into paid positions in the IPC and Paralympic Movement.
- We also must actively recruit highly experienced leaders both as volunteers and professional staff in areas that impact the long-term strategic priorities of IPC such as business administration, revenue generation, broadcast, and awareness.

The International Olympic Committee (IOC) is a primary partner and funder of the IPC. The IPC President is a voting member of the IOC. The IPC must be strategic in the way we approach this partnership.

- More consultation is needed on the important issues, for example, selection of the host country for the Games.
- Responsibility for developing relationships with IOC members must extend beyond the IPC President to ensure that the partnership has broader support within the IOC.

Growing resources for the Paralympic Movement will require greater consultation and collaboration with members, funders, and partners. To achieve our strategic goals of generating more athletes, funding, organisational capacity, brand awareness, and partners, we must be more expansive and inclusive in generating ideas and actions. I hope you will join me.
Candidate name: Andrew Parsons
Nationality: Brazil
Nominating body: NPC Brazil
Current role: IPC Member at Large and President of Brazilian Paralympic Committee

Manifesto

Dear friends of Paralympic Movement,

The London Games undoubtedly brought the Paralympics to a new level. It is time to take advantage of the momentum and the interest from governments, media and sponsors to expand the benefits of the growth of the Paralympic Movement to ALL members. I am convinced that we will only be a strong movement if we have strong members and that is what I will work to achieve.

I come from a country where the Paralympic Movement has experienced amazing growth in the last 15 years. The situation in Brazil before Sydney Games was not different from the situation of the majority of the countries within our movement today. What we did right was to innovate and establish a market to Paralympic sport: exactly the government, media and sponsors.

Our strategy has been very successful and Brazil is now seen as a model for most of the developing countries NPCs. The key is to invest the increased funding generated by that success in the most valuable asset we have: the para-athletes. More important than have a momentum is to take advantage of that to establish a structure to enable more persons with an impairment to start practising sport and create a pathway to these athletes to develop and become new Paralympic heroes.

This is what we have to do in the following years from an IPC perspective. As we are now in a prosperous moment, we must create the pathway and invest so that our members, mainly the National Paralympic Committees, can also experience the benefits of the new after London moment.

It is evident that we are in the best moment ever of Paralympic history, but I think that with a
little bit more of creativity, vision and strategy we can have an even stronger movement, more plural, benefiting all the countries. If elected, this is what I want to deliver to our movement as a whole, as I have already delivered in my own country.

As leader of a similar transformation in Brazil, I have no doubt that from the Vice-President position I can contribute to lead the IPC to explore new possibilities at the international level, creating a permanent mechanism so every country can build on and experience a new moment of development. As a result, new athletes would be recruited and developed, guaranteeing the future of our movement.
For IPC Members at Large (10 to be elected)

- Zainal Abidin Abu Zarin (MAS - NPC Malaysia)
- Mohamed Alhameli (UAE – NPC United Arab Emirates)
- Masoud Ashrafi Khozani (IRI - NPC Iran)
- Michael Barredo (PHI – IBSA)
- Prof. Jose Luis Campo (ARG – NPC Argentina)
- Ann Cody (USA – NPC USA)
- Abass Ben Djobo (TOG – NPC Togo)
- Rita van Driel (NED – NPC Netherlands)
- Monday Ochuko Emohavwe (NGR - NPC Nigeria)
- Ali Harzallah (TUN – NPC Tunisia)
- Anne d’Ieteren (BEL – NPC Belgium)
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- Ratko Kovacic (CRO – NPC Croatia)
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- John Petersson (DEN – NPC Denmark)
- Dr. Karl Quade (GER – NPC Germany)
- Leonel da Rocha Pinto (ANG – NPC Angola)
- Miguel Sagarra (ESP – NPC Spain)
- Wesley Worrell (BAR – NPC Barbados)
- Yasushi Yamawaki (JPN – NPC Japan)
- Jia Yong (CHN – NPC China)
Candidate name: Zainal Abidin Abu Zarin
Nationality: Malaysia
Nominating body: NPC Malaysia
Current role: IPC Member at Large, President of Asian Paralympic Committee and President of NPC Malaysia

Manifesto

TOGETHERNESS IN PARALYMPIC AGENDA 2020

As we approach the year 2020, many opportunities and challenges abound. Towards realising the Paralympic Agenda 2020, the spirit of togetherness amongst us is paramount. As such, I am offering myself to continually be part of the IPC Governing Board for the coming term, with the following manifesto:

1. I believe strongly that some indirect representation on the IPC Governing Board, the IPC Regions can be an effective mechanism of the IPC and a catalyst for development and unity in the regions’ diversity, benefitting NPCs and the global Paralympic Movement.

2. I shall dedicate and devote my last term on the IPC Governing Board to assist in strategising and strengthening the togetherness of the IPC Regions by adopting and adapting the IPC Strategic Plan, fulfilling their varied regional needs based on their own settings and scenarios, through sustainable development strategies that would enhance inclusivity with equality, growth with dignity with a renewed focus on sports empowerment, athletes pathways, global leadership and branding.

3. Based on my track record of more than 25 years at national, sub-region, regional and international levels, I’m willing to share experiences and collaborate with other TEAM members of equal commitment and passion, not only in furthering and improving current status of the Paralympic Agenda of Vision 2020, but also in creating new opportunities in new frontiers, especially among NPCs of the Commonwealth nations across the regions of Africa, Asia, Europe, Americas and Oceania...“Where Passion Grows, Dreams Can Be Fulfilled and Friendship Further Strengthened”.

2013 IPC Governing Board Elections – Nominations booklet
**Candidate name:** Mohamed Alhameli  
**Nationality:** United Arab Emirates  
**Nominating body:** NPC United Arab Emirates  
**Current role:** President NPC United Arab Emirates

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**Manifesto**

I am honoured to submit my nomination for the IPC Governing Board on behalf of UAE NPC and I’m delighted to share with you my priorities in serving the IPC and the Paralympic Movement around the world in the next four years.

UAE NPC has been working very hard for many years to develop the sport for disabled and increase the local awareness about the disability and the determination of disabled athletes to be integrated in the community and inspire it with their achievements.

We are very proud to announce that UAE NPC was the most active in our region last decade and we are now shining at the international level by hosting every year not less than five IPC recognised competitions with some international congresses and IOSDs meetings. And as a result of that, our nation is thinking seriously to bid for 2024 Olympics and Paralympics in Dubai.

This story of success wouldn’t have happened without the high commitment and professionalism of our NPC, and we succeeded in a very short period of time to introduce new sports and be represented in all major IPC events by our national teams that are considered as the best in the Middle East.

My colleagues in UAE NPC and myself strongly believe in our global mission to promote Paralympic sport and contribute to the growth and expansion of the Paralympic values worldwide.

I kindly request you to vote for me to be able to add some input within IPC Governing Board and achieve your aspirations and ambitions, which are mine as well:
1. Improving the quality of life of athletes with disability in the disadvantaged regions in Africa, Asia and South America by enabling them through equipment, facilities and opportunities to be represented at the international level.

2. Creating Paralympic Centres of Excellence around the world offering training and education programmes for athletes, officials, classifiers and coaches, and to serve also as a specialised platform for researchers and students making studies about para-sports.

3. Supporting Agitos Foundation and introducing it to more powerful and robust sponsors for a long term partnership and stable financial resources.

4. Encouraging the nations that are not yet members in the IPC to do so and facilitate their affiliation to increase the number of NPCs in Rio 2016 and Tokyo 2020.

Ensuring equal and fair representation of genders and disability classes in major events.
Candidate name: Masoud Ashrafi Khozani
Nationality: Iran
Nominating body: NPC Iran
Current role: Advisor to NPC Iran President and NOC Iran Vice President

Manifesto
In the Name of God
With warm greetings to the great and dedicated Paralympic Family,
I would like to draw your attention to some highlights of my performance as I.R. Iran NPC Secretary General during 2000-2008:

- Initiating National Paralympic Week & Day, aiming to promote para-sports among juniors and youth. Five editions have been organised since 2002 attended by tens of thousands accompanied by their families throughout the country.
- Organising the first IPC Women in Sport Summit in Tehran.
- Organising 25 refereeing, coaching and classification courses in different sports, conducted by IPC and IOSDs officials with the participation of 600 trainees.
- Organising the 50th IPC Governing Board Meeting in Tehran.
- Elected as IPC Governing Board Member 2005 – 2008

My suggestions for the future movement of the IPC
The outstanding progress in IPC especially during the last three decades is undoubtedly a great honour for the Paralympic Family worldwide and its current continuing improvement is the duty of all members of IPC. Therefore taking into consideration the IPC Strategic Plan and evaluating its outcomes, I can refer to the following items as fundamental topics that should be part of our focus:

- Improving the level of IPC involvement with external organisations in particular with IOC.
Paying attention to recruiting more volunteers and adopting better management and leadership for them all over the world and benefiting from the expertise within the IPC and its members in order to support the newly established and non-active NPCs.

- Securing adequate financial resources.
- Paying more attention to the improvement of classification systems and their transparency.
- Advocating WADA and clean sport.

**Characteristics that I can have as IPC GB Member:**

Having 32 years of sport experience, of which 15 years are with managerial background in the Paralympic Movement at national and international levels, has made me to serve the Paralympic Movement and its athletes with a new look and more energy and enthusiasm.

I believe and am committed to the development and progress of all members such as NPCs, regions, IOSDs and sports and well respected General Assembly and Governing Board decisions.

Also I believe that supporting the dedicated team in Bonn at headquarters, is an important principle for improving the performance of IPC.

The composition of the IPC Governing Board should be elected in a way that they can create a collective spirit in the service of IPC goals and plans and move forward to fulfil them.
Candidate name: Michael Barredo
Nationality: Philippines
Nominating body: IBSA
Current role: President NPC Philippines

Manifesto
I have been involved in blind sports, as a player for a number of years, and latterly as a blind sports leader for the past 35 years.

I have been at the forefront of blind athlete and blind sports development around the world for more than a generation. I am confident my experience and skills-set demonstrate my suitability for this role.

My objectives for the next four years are:

Advocacy for people with disabilities, an over-riding passion in my life. This deep conviction has driven me to establish the only political party representing people with disabilities in Philippines - the Pilipinos With Disabilities party (PWD).

Now, more than ever, we must act as agents for change, persuading political as well as sporting leaders around the world to truly embrace the concept of “sport for all”, with the goal of genuine inclusion of sports for disabled athletes at the heart of policy-making in every region. This message is made more relevant and compelling by constantly drawing attention to the terms of UNCRPD (article 30): “Participation in cultural life, recreation, leisure and sport”.

It is clear that in many areas of the world IPC prospers, but we must accept that progress has not been reflected equally in all regions.

This situation is mirrored in IBSA where I launched the first strategic plan for blind sports development in Africa. As a result, IBSA is now developing a strategy to address the underlying challenges which exist in developing regions of the world.

I am determined to replicate this initiative in the IPC. Much work is required to meet the
challenges presented by developing regions, but it is important we operate in a strategic manner, cognisant of the fact that our limited resources - both human and financial - must be carefully targeted in a structured approach designed to meet specific and measurable objectives.

Having been President of IBSA from 2005 to 2013, founding President of NPC Philippines and founding member of the board of governors of ASEAN Para Sports Federation, I am not a newcomer to the world of Paralympic sport; therefore, if elected, I can “hit the ground running” by helping to facilitate the programmes outlined above.

I cannot wait until I can roll up my sleeves and get down to work - but in order to do so, I need your support and would be eternally grateful if you were to vote for me - I can assure you that your faith in me will be repaid in abundance.
Candidate name: Prof. Jose Luis Campo
Nationality: Argentina
Nominating body: NPC Argentina
Current role: IPC Member at Large

Manifesto

Thirty years ago I met the Paralympics, and each time I am more convinced of the importance of sport as a way of integration of the human being in society, improving their quality of life absolutely.

Since 1983 I joined CIDELE, a sports club for people with disabilities where we have developed sports such as athletics, swimming, Futbol 7, table tennis, Wheelchair Basketball, Quadra Rugby, boccia, sailing and now we start with powerchair football.

Through this work I started as a Paralympic athlete’s coach in athletics and swimming. Some of them became Paralympic medallists. I was also Chef de Mission and Sport Director of several teams and sports federations in Argentina.

Besides being technical and teaching, I like very much to organise Paralympic sports events at local, national and international level. International tournaments started with swimming in pool and open water and were followed by many more. The most important were the Pan American PC in 1995, Boccia World Cup in 1999, IPC Swimming World Championship in 2002, the Parapan 2003, 2005 Americas Cup in table tennis and boccia, Atlantics Cup Table Tennis in 2007, and many more events.

In 1997, I was elected as the first President of the IPC Americas Region, a position I held for eight years, continuing to support the incredible growth, specifically the realisation of the Pan and Parapan American Games, the Youth Parapan Games, the Para- South American Games, the Para-Central Americas Games, probably the Para-Central and Caribbean Games, and much more that is currently under development.

In 1997 I started as member of the IPC Executive Committee, being president of the Americas
Region, and in 2005 was elected as IPC Member at Large up to date. My intention is to be re-elected once more in order to continue supporting the incredible growth of the Paralympic Movement that has made the Paralympic Games the world’s third biggest sporting event after the Olympic and FIFA World Cup.

We are facing major challenges such as maintaining the level achieved in the Paralympic Games but there is much more to do specially in development, increasing the number of countries that practice Paralympic sports and giving the same opportunity for all disabilities, people with severe disabilities, the participation of women and especially young athletes.

I would like to have the honour to stay in the Governing Board for a further four years.

Thank you very much.
Candidate name: Ann Cody  
Nationality: USA  
Nominating body: NPC USA  
Current role: IPC Member at Large

Manifesto

I am running for Vice President of the IPC because I believe we need visionary leaders who value collaboration, transparency, and accountability. We have a unique platform in the Paralympic Games and we must use it to the greatest benefit possible.

To govern effectively, we must be inclusive, transparent, and accountable for fulfilling our commitments.

- Public funds are used in the delivery of our Games therefore we must use sound business practices in all major decisions.
- Minutes of the Governing Board and the Agitos Foundation should be made available to the public.
- Broader consultation on critical issues such as the IOC partnership and joint registration of our brand must be carried out so that our membership is fully aware of the benefits and restrictions of such agreements.

Athletes are central to achieving our mission. Paralympic athletes are members of the worldwide community of 1 billion people with disabilities, 80% of who live in developing countries.

- Athletes and Paralympic sport leaders from developing countries must be more engaged in the work of the IPC.
- The women, men, and organisations who make up the Paralympic Movement are our greatest resource. We must support their efforts to engage more people with disabilities in
A highly skilled volunteer and paid Paralympic workforce is essential.

- We must ensure that more qualified people with disabilities are hired into paid positions in the IPC and Paralympic Movement.
- We also must actively recruit highly experienced leaders both as volunteers and professional staff in areas that impact the long-term strategic priorities of IPC such as business administration, revenue generation, broadcast, and awareness.

The International Olympic Committee (IOC) is a primary partner and funder of the IPC. The IPC President is a voting member of the IOC. The IPC must be strategic in the way we approach this partnership.

- More consultation is needed on the important issues, for example, selection of the host country for the Games.
- Responsibility for developing relationships with IOC members must extend beyond the IPC President to ensure that the partnership has broader support within the IOC.

Growing resources for the Paralympic Movement will require greater consultation and collaboration with members, funders, and partners. To achieve our strategic goals of generating more athletes, funding, organisational capacity, brand awareness, and partners, we must be more expansive and inclusive in generating ideas and actions. I hope you will join me.
Candidate name: Dr. Abass Ben Djobo
Nationality: Togo
Nominating body: NPC Togo
Current role: President of NPC Togo

Manifesto

It is with great pleasure that I would like to let you know of my involvement in the national and sub-regional Paralympic sports for the last 21 years, and currently I am the President of the Togo Paralympic Committee. Convinced that my profile met the requirements of the competence needed for my position, I have therefore decided to apply for the position of Member at Large in order to contribute to the blossoming of Paralympic sports and that of the disabled people who are willing to practice sports worldwide in the IPC network.

Not only am I a public health doctor, but also a doctor majored in sports medicine. My professional experience in Paralympic sports brought me to be involved in the organisation and management of many West African and Central African Paralympic sports events. Thus, I have come to identify a gap between the different National Paralympic Committees, such as competence, logistics and especially the non-respect of the Paralympic sports basic rules, amongst which is classification despite the efforts of the IPC to enforce all that is acquired through training and competitions.

Therefore, my motivation in applying for the position of Member at Large, is to contribute to the reinforcement of Paralympic sport practices in every corner of the world, especially in Africa, with an emphasis on the training of different experts licensed in the classification, on the one hand, and on the other equipping African athletes with adequate modern sports equipment to encourage them to practice Paralympic sports to reach a competitive performance with the help of the IPC and sponsors.

To achieve this we will have to:

- Make an inventory of the shortcomings and gaps between the different National Paralympic
Committees.
- Handle carefully the problems and classify them taking into account the diversities between the NPCs.
- Elaborate a resolution plan of the problems for NPCs.
- Identify the different and real needs and help them find adequate solutions.

To conclude, I would like to express my thanks and gratefulness for the care you have for my application and the attention you have for my statement.

Thank you
Candidate name: Rita van Driel  
Nationality: Netherlands  
Nominating body: NPC Netherlands  
Current role: IPC Member at Large and Secretary General NPC Netherlands

Manifesto

Connect, share, empower (part II)

In 2009, as an IPC Governing Board candidate, my message to you was that the Paralympic Movement needs to connect, share and empower: connect different parties, share experiences and knowledge and empower each athlete, NPC and sport. I promised you that I would greatly contribute to this as connecting, sharing and empowering is what I like most and what I do best.

After being elected, I was honoured and excited to accept the offer of our IPC President to chair the IPC Development Committee, allowing me to put in to practice my promise: to connect, share and empower athletes, NPCs and sports.

Connect

Together we have worked on a clear strategy and policy for development, based on the IPC Strategic Plan 2011 – 2014 Goal 2: Athlete Development. These valuable documents enable us to have more focus and consistency in what we do and create more cohesion and co-operation between the different stakeholders.

Share

The past four years we were able to host many activities in different parts of the world bringing together groups of athletes, coaches, administrators and officials to share experiences and knowledge related to topics such as youth sport development, education, officiating, etc.
Empower

The activities we have done, the meetings we have had, the documents we produced all contributed to empowering athletes, NPCs and sports.

We have also inspired many more people with the abilities of our Paralympic athletes and have changed attitudes and perceptions of disability for the better.

We have done an amazing deal of work together, but we are certainly not done yet.

Recently we launched the Agitos Foundation Grant Support Programme, which aims to provide IPC member organisations with financial resources to implement development projects that support the IPC’s strategic athlete development priorities. This provides an incredible opportunity to build long-term and sustainable development programmes and further strengthen the Paralympic Movement.

Our common Paralympic vision is ‘to enable Paralympic athletes to achieve sporting excellence and inspire and excite the world!’ I would be very honoured and pleased to continue my work as a member of the Governing Board and keep making this happen together with you.

Thank you for your confidence, co-operation and friendship for the past four years. I look forward to continue – to the best of my ability - serving the Paralympic Movement, of which I’m proud to be part of and which is a proud part of me!
Candidate name: Monday Ochuko Emoghavwe
Nationality: Nigeria
Nominating body: NPC Nigeria
Current role: President NPC Nigeria

Manifesto
I propose to achieve the following;

Inclusion of para-sports in various school sports curriculum
- I propose to liaise with Authorities in the education system of various countries to ensure that para-sports are incorporated into school curriculums.

Grassroots sport
- I propose to initiate grassroots sports development by taking sports to people in the countryside in a bid to discovering raw talents and potential stars. This will be achieved through sensitisation, workshop and seminar programmes.

Balance participation in sport world over
- I propose to encourage, motivate and influence governments of countries to initiate policies that will eliminate the practice where potential athletes are precluded from participating in sport as a result of been a woman or their religion.

Introduction of unique training techniques for coaches
- I propose to introduce the formative and summative evaluation technique in coaching para-sports athletes. By this technique, athletes’ natural abilities would be explored and counselled appropriately.

Elevation of para-sport to be on par with its able-bodied sports counterpart
- I propose to influence appropriate authorities towards elevating para-sports to be on par with other sports.
Repositioning of National Paralympic Committee in Africa

- I the above especially in Africa to attract funding of government and ensure sustainability of the organisation.

Promotion of sports dynamism

- I propose to promote a dynamic system where sport personnel such as athlete elite, and ex-Paralympians are thought to diversify into various areas of specialisation.

Why vote for me?

- I am a three-time Paralympics champion
- I joined the rest of the world to campaign, and vote powerlifting sports into the Paralympics Games.
- I developed powerlifting sport in Nigeria.
- I made tremendous contribution towards the establishment of NPC in Nigeria, in line with IPC requirement.
- I co-ordinated referee activities during first regional Powerlifting championship in Cote d’Voire
- I conducted referee courses for Nigerian Paralympians.
- I served as a board member of the NPC in 1994.
- As president of NPC, I made laudable inputs into NPC Team which galvanised into superlative performances of winning the best results in Commonwealth Games, and London 2012 Paralympics.
Candidate name: Ali Harzallah
Nationality: Tunisia
Nominating body: NPC Tunisia
Current role: IPC Member at Large

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| Having acquired a deep knowledge of the structures of the Paralympic Movement, its mission, its objectives and regulations that govern it, I’d be happy to be able to use in favour of people with an impairment, an experience, accumulated over 30 years in areas as diverse as education, rehabilitation and sport for people with disabilities.  

In this context, I would be pleased to receive your vote at the next IPC General Assembly to be held in November and be in a position allowing me to work within the Governing Board to improve access for people with disabilities to sport and contribute to their development in accordance with the principles of universality and solidarity.  

In this case, I will commit myself to work as a member of the Governing Board and in accordance with the rules and operating procedures of this institution:  

- To promote the widespread practice of sports to all persons with disability in all regions and especially those most disadvantaged.  
- To widen and diversify development programmes initiated by the IPC:  
  - Training of managers, coaches, classifiers, officials and administrators.  
  - Organisation of regional training camps for elite athletes from developing countries with the human, technical and financial support of the IPC.  
  - Production of various teaching materials for education and training.  
  - Development of training programs focusing on those countries most in need.  
  - Organisation of sports competitions and meetings for the elite at the regional and sub-regional levels (neighbouring countries).  
  - Organisation of sports events to promote Paralympic sports.  
- To extend the Paralympic solidarity programme: |
- Increase of the number of beneficiaries.
- Diversification of activities supported by the IPC.
- Revision of Paralympic solidarity eligibility criteria.
- Human and financial support of the IPC for regional competitions.
- Human and financial support of the IPC for development programmes.
- Human and financial support of the IPC for training camps (preparation for Paralympic Games of athletes from developing countries).
- Appropriate assistance to NPCs.
- Increased support from the IPC to the various international federations and regions.

These are some of the goals that I am committed to defend. Your vote will allow me to contribute to their achievement.

Thanks for your confidence.
Candidate name: Anne d'Ieteren
Nationality: Belgium
Nominating body: NPC Belgium
Current role: President NPC Belgium

Manifesto

“There are only two options regarding commitment. You’re either in or out. There is no such thing as life in-between.” (Pat Riley)

Every single action undertaken by Anne d'Ieteren-Van Neste, herself a former elite athlete and current para-equestrian and equestrian coach, is one of commitment in which the athlete is always at the centre of her interest. She has been the driving force behind para-equestrian in Belgium since the very beginning and currently serves as President of the Belgian NPC.

In the same way as she, acting as the president of the French speaking Paralympic League, reinforced the voice of the French speaking athlete within the complex Belgian sports political context, Anne d'Ieteren, born and raised in bilingual and multicultural Brussels, wants to be the IPC spokeswoman for all French speaking countries worldwide.

In Belgium, Anne d'Ieteren is seen as one of the advocates for inclusion of women in sports. The mother of four, presided over the NOC “Women and Sports Committee” for several years and played a pioneer role with regards to female representation at the highest level, long-time being the only woman on the NOC Board. Within IPC one of the spearheads of her policy would be to give female athletes the same opportunities as their male colleagues. Next to that she is determined to defend female representation not only on the field but also within the governing bodies.

Based on her considerable commercial experience and personal network, she wants to engage in a thorough dialogue regarding marketing and business standpoints. The upcoming Paralympiad should become a milestone in synchronising the marketing programs of the IPC.
and its NPC’s. The creation of a framework for combining international and national marketing rights must lead to marketing programmes that will help IPC member countries in the long-term.

As a member of the FEI Para-Equestrian Technical Committee and President of its Trainers Club, she is the first to understand the importance of good IPC-IFs relationships. Through her personal ties with the Belgian Royal family and Princess Astrid she firmly believes in the added value of the IPC Honorary Board in promoting Paralympic values on the international forum. It is also IPC’s duty to continue emphasising the importance of ‘the volunteer’ within the Paralympic Movement. Last but not least, scientific research should get more attention in order to win the battle for the credibility of Paralympic sports.
Candidate name: Patrick Jarvis  
Nationality: Canada  
Nominating body: NPC Canada  
Current role: IPC Member at Large

Manifesto
As a Paralympian and former President of the Canadian Paralympic Committee, I am honoured to be running again for the Governing Board. This election, my focus shall remain on the athletes, Games and governance.

I am currently finishing my second term on the Governing Board, a tenure which included an appointment as Chair of the Development Committee when we first established the ODI program; and I am eager to continue collaborating with international counterparts on the advancement of para-sport.

Competing in athletics at the 1992 Barcelona Games solidified my life-long commitment to the Paralympic Movement. It was there I realised the true impact of the Paralympics: high-performance sport with the potential to be a powerful agent of social change. It was this transformative experience that propelled me towards leadership roles in international and Canadian sport.

What do I know about athletes? Although it has been some time since the Barcelona Games, I am still actively engaged in sport including road racing and basketball. I also make a point of engaging current Paralympians in dialogue about matters of concern to them.

Although directly involved with 13 Paralympic and Olympic Games, the greatest experience I gained was from serving on the Board of the Vancouver 2010 Winter Games; and as the IPC representative on the IOC Co-ordination Commission for the London 2012 Games.

As for governance, it has been a central theme in all my board positions: it’s important to get things right. In all my roles, I am driven by a vision of equity in sport - a global vision where
athletes of all abilities have the opportunity to play, compete and win.

If re-elected, I will focus on three things: the empowerment of Paralympians through leadership roles; the sustainability and strengthening of the Paralympic Games; and the engagement of stakeholders in our governance.

By this, I mean that athletes must have a strong voice at the decision-making table. It is critical the profile and prestige of Paralympic Games and World Championships continue to progress through sustainable, world-class growth for which I pledge to continue to assist developing countries in growing their para-sport programmes.

With over a year now since the London 2012 Games, we must seize the golden opportunity to continue to advance together; through Sochi, Rio, PyeongChang, Tokyo and beyond.

I look forward to the opportunity to continue to serve the Paralympic Movement and thank you for your support.
Candidate name: Duane Kale
Nationality: New Zealand
Nominating body: NPC New Zealand
Current role: Board Member NPC New Zealand

Manifesto

The IPC has made many significant advancements in recent years, and I believe that I have the ability to further enhance IPC’s authority as a leader in world sport.

As an athlete, Team Manager and Chef de Mission I believe that I have a depth of understanding of the Paralympic Games from a users perspective. I have worked closely with Local Organising Committees and have been at the ‘sharp end’ of the Games when it comes to its functionality and usability.

My experience at the Beijing 2008 Paralympic Games ignited my passion and desire to provide the best possible environment for athletes to succeed. My experience at the London 2012 Paralympic Games ensured the best possible environment for athletes to succeed. This created a personal desire to see a wider range of athletes and countries achieve a similar experience that would see the continued growth of Paralympic sporting success.

My Board involvement in national sport has ensured that I have developed strong governance skills. I wish to contribute these skills to the IPC to ensure the provision of sound governance practises to ensure the membership is well represented and lead.

The profile of Paralympians, and the Paralympic Games has increased through the success of each Paralympic Games and I feel that there remains a greater opportunity to educate and inspire through the Paralympic Games ensuring that athletes achievements are across a range of well represented sports.

As a representative from the Oceania region, I come from a region whereby we have two developed nations (Australia and New Zealand) and yet the remaining Oceania regions remain developing nations. ‘Natural talent’ within these nations is significant and with the right support
and guidance significant changes can be made. I want to see the IPC increase its opportunity to help serve the needs of all nations and assist in spreading the medal performance measures across the globe and in turn deliver on the IPC vision and mission.

I want to ensure fair and equitable representation of all Paralympic sport with sound processes and rationale in place for decision making on what sports and events are included in World Championship qualifying events and Paralympic sports events programme.
Candidate name: Ratko Kovacic
Nationality: Croatian
Nominating body: NPC Croatia
Current role: President NPC Croatia

Manifesto

Being part of the Paralympic Movement for decades, I have witnessed the development of the IPC.

Paralympic athletes represent the true value of sport. It is our greatest asset and has huge marketing potential.

The existing IPC strategic plan is on the right track, now we need to keep the level of achieved standards, continually develop them and enhance the credibility of the Paralympic Games through clear and fair sport and classification standards.

The London 2012 Paralympic Games were certainly the top of our achievements and are the basis for all further activities.

Yet many of us do not have the structure and local support to follow the marvellously inspiring examples.

So, my role as an IPC Governing Board Member at Large will be focused on developing an exchange communication platform which will help all the NPCs in underdeveloped economies with a high prejudice to create motivating environment to achieve sport excellence.

Organisation

- By using my knowledge and experience I would like to add a stronger support for the NPCs by motivating them to implement the development plan for youth through:
  - Conduction of new competitions for youth f.e. The World Games for youth and young athletes.
- Establish stronger co-ordination through competition and development camps for young people using and developing Paralympic sports centres and top experts.
- Allow classification of young athletes with disabilities before they reach the top competition.
- Development of educational programs for specialisation trainers for athletes with disabilities.
- Integrating people with disabilities within mainstream sport events.

**Marketing**

By promoting the values of the Paralympic Movement I will work on a marketing plan which will:

- Change the public perception
- Encourage people with disability to join sport

**Partnerships and alliances**

IPC should continue the work carried out in the past and build relations with:

- United Nations
- IOC
- Integration and co-operation with International sports federations
- Disability organisations

**Funding**

By networking and intensifying the co-operation with the most respective organisations, institutions and companies I will:

- Initiate the development of programmes for enlarging the funds from private sector sponsorships, donations and the institutional funds.
Candidate name: Vladimir Lukin
Nationality: Russia
Nominating body: NPC Russia
Current role: President NPC Russia

Manifesto

My activities as a Member at Large to the IPC Governing Board are to be directed to:

a) Provision of an accessible environment for persons with disabilities, allowing them to use to full extent all that is required for successful training, enabling to achieve brilliant performances.

b) Worldwide expansion and strengthening of Paralympic Movement through constant promotion and support of NPCs, other organisations within the IPC structure.

c) Strengthening of importance and role of IPC.

Programme includes following provisions:

1) Active involvement in organisation and preparation of Paralympics in Sochi, ensuring that Games are held at a top international scale and have unique character. Increasing of worldwide awareness of the Paralympic values.

2) Support of all the initiatives of the Paralympic Family aimed at the promotion of the Paralympic ideas. Improvements of the Paralympic Games programmes, in order to meet interests and needs of athletes.

3) Creation and adjustments of programmes aimed at the development of competition systems for all groups of disabled athletes, including children, women, and severely disabled individuals for expansion of Paralympic sport.

4) Application of all measures in order to prevent and eliminate all possible discrimination
against athletes, based on their political, religious, racial, gender, sexual orientations, level of disability by any organisations or individuals.

5) Encouraging self governance in each Paralympic sport - within the framework of the leading role of IPC. Initiating measures oriented towards popularisation of Paralympics and the IPC. Opposing all intentions of non-disabled sporting organisations and federations to weaken the role and leadership of IPC, by assuming supervision over sporting organisations of disabled athletes. Thus, ranking minor the Paralympic Games and other events and competitions of disabled athletes.

6) Initiative of programmes aimed at material and financial support of NPCs in countries of Africa, Asia and Latin America.

7) Generation and support of initiatives aimed at prevention and total elimination of prohibited doping substances use. As well as implementing more severe penalties for proven violators. Preclusion of any attempts to use the doping-control system as a tool of influence against any particular nation during competitions.

8) Absolute support of all IPC initiatives and programmes, aimed at strengthening the role and authority of the IPC worldwide. Strengthening communication and co-operation between IPC and the Russian NPC.

9) Further work on increasing number of IPC international events and competitions in Russia, actively involving participants from developing countries.
Candidate name: Jairus Mogalo
Nationality: Kenya
Nominating body: NPC Kenya
Current role: President of NPC Kenya and the first Vice President of the African Paralympic Committee (APC)

Manifesto

I am responding to the call for nominations to the Governing Board of the International Paralympic Committee for the period of 2013 – 2017.

Strengthening of Paralympic sports in Africa is taking place at an opportune time when goodwill and the necessary legislation are in place. A good example is the International Convention on Rights of Persons with Disabilities (ICRPD) which has strongly led to the recognition of disability mainstreaming in most national constitutions and development of disability policies. I would like to be part of the global team contributing towards implementation of these policies by empowering persons with disabilities and their communities through sport.

I have contributed to most of these continental and international disability processes and I possess the necessary experience and competencies to be an effective member of the IPC Governing Board. My background in sports has seen me provide strategic and technical support for over 30 years, and I have also assumed several leadership and management roles in disability sports locally, regionally and internationally. I am a Business Administrator by profession with over 30 years working experience in the corporate finance sector. I am currently working with one of COMESA’s (Common Market for Eastern and Southern Africa) co-operate organisation. In addition, my direct Paralympic Games experience includes being General Team Manager at Athens 2004 and Chef de Mission at Beijing 2008.

My mission and vision in sports is motivated by the London 2012 Olympic and Paralympic Games expression and theme to “inspire a generation”. I have within the Africa Paralympic Movement, and would have as a member of the IPC Governing Board, on the top of my agenda the drive to inspire sports development from grassroots to gold medals among developing nations in the world up to and beyond the Rio 2016 Games. I would also wish to integrate
社区参与和包容，而不仅仅是竞技体育。

与IPC委员会和利益相关者合作，我希望能够实现以下目标：

1. 将残奥会资格赛带到地区，同时不降低标准。
2. 与发展伙伴合作，改进结构和能力，以支持年轻和开发中的NPCs。
3. 与董事会、工作人员和赞助商合作，使IPC财务稳健。
4. 与董事会、工作人员和NPCs合作，提高IPC在世界范围内的知名度。
Candidate name: Kyung-won Na
Nationality: Republic of Korea
Nominating body: NPC Korea
Current role: Vice President NPC Korea

Manifesto

I. “Together We Can” Contribute to the worldwide expansion of Paralympic Movement.
   - Developed and developing countries can work together to expand the Paralympic Movement worldwide via special assistance programme. 
     *(Provide developing countries with Official Development Assistance (ODA) in disability sports to support coaches, programs and equipment in co-operation with Korea International Cooperation Agency (KOICA))*
   - IPC, IFs, regions and NPCs can work together to increase the number of NPC memberships to 200 by 2020 and customize support programmes by region and country. 
     *(i.e. Three NPCs per year can be added as members by supporting the establishment of secretariats and provision for operational programs)*
   - IPC, NGOs, governments and private companies can work together to implement special public relations programme to enhance Paralympic brand identity. 
     *(Percentage of public recognition of Special Olympics rose up to 71.9% from 2% due to our successful PR programme)*
   - All the Paralympic stakeholders can use together for Korean Sports Training Centre, a comprehensive sports complex made for exclusive use by people with disabilities.
   - We can work together to expand number of participating nations and athletes in Paralympic games and coordinate relationships between IPC and IOC.

II. “Together We Can” Develop IPC Sports with advanced systematisation.
   - Establish independent IPC sports governance and self-sustainable operations.
• Support IPC sports and IOSDs by ensuring sources of revenue.

III. “Together We Can” Expand sports participation of minorities.
• Nurture next-generation talents through IPC international youth camp and establish ‘Youth Paralympic Games’.
• Develop sports event for AHSN and expand the types of disabilities in the Paralympic Movement.
• Support women in sports.

IV. “Together We Can” Increase Paralympic sponsorships to stabilise IPC financial status.
• IPC, IFs, Regions and NPCs can work together to increase sponsorships.
  (I worked together with member nations, NGOs, governmental organisations and private companies to raise 50% of total budget (16 million US dollars) for hosting 2013 Special Olympic World Games from our marketing programme.)
• Secure steady financial resources by seeking more worldwide partners.

• Invite more developing nations to ‘Dream Program’ to develop Paralympic Winter Sports.
  (20 members from five nations on average have participated in this Program since 2011.)
• Present newly integrated Games operation model through equal support and investment for Olympic and Paralympic Games.
• Keep using Games’ facilities as fully accessible winter sports hub.
Candidate name: Andrew Parsons
Nationality: Brazil
Nominating body: NPC Brazil
Current role: IPC Member at Large, President Brazilian Paralympic Committee

Manifesto

Dear friends of Paralympic Movement,

The London Games undoubtedly brought the Paralympics to a new level. It is time to take advantage of the momentum and the interest from governments, media and sponsors to expand the benefits of the growth of the Paralympic Movement to ALL members. I am convinced that we will only be a strong movement if we have strong members and that is what I will work to achieve.

I come from a country where the Paralympic Movement has experienced amazing growth in the last 15 years. The situation in Brazil before Sydney Games was not different from the situation of the majority of the countries within our movement today. What we did right was to innovate and establish a market to Paralympic sport: exactly the government, media and sponsors.

Our strategy has been very successful and Brazil is now seen as a model for most of the developing countries NPCs. The key is to invest the increased funding generated by that success in the most valuable asset we have: the para-athletes. More important than have a momentum is to take advantage of that to establish a structure to enable more persons with an impairment to start practising sport and create a pathway to these athletes to develop and become new Paralympic heroes.

This is what we have to do in the following years from an IPC perspective. As we are now in a prosperous moment, we must create the pathway and invest so that our members, mainly the National Paralympic Committees, can also experience the benefits of the new after London moment.

It is evident that we are in the best moment ever of Paralympic history, but I think that with a
little bit more of creativity, vision and strategy we can have an even stronger movement, more plural, benefiting all the countries. If elected, this is what I want to deliver to our movement as a whole, as I have already delivered in my own country.

As leader of a similar transformation in Brazil, I have no doubt that from the Vice-President position I can contribute to lead the IPC to explore new possibilities at the international level, creating a permanent mechanism so every country can build on and experience a new moment of development. As a result, new athletes would be recruited and developed, guaranteeing the future of our movement.
Candidate name: John Petersson  
Nationality: Denmark  
Nominating body: NPC Denmark  
Current role: President European Paralympic Committee and Vice President of Executive Committee NPC Denmark

Manifesto

My name is John Petersson. I am 43 years old, married and have two children.

With a history of 15 Paralympic medals in swimming events over five Paralympic Games in the period from 1984 to 2000, sports were, and still are, an important part of my life.

Sport means fun, health and passion but at elite sports level it also requires determination. I learned to work hard to achieve success but at the same time I grew as a person and made close friends amongst the competitors and officials. I now work together with these friends for the development of the Paralympic Movement in order to inspire the youth of tomorrow so they enjoy the same experiences of life that I enjoyed.

The Paralympic Family's values are major drivers in my daily work. The Paralympic Movement, with the athletes and the Paralympic Games at the heart of it, contributes to the development of a more balanced society with respect and equal opportunities for all individuals. With my voluntary engagement and my decision-making positions held at the national level as Vice President of NPC Denmark and at the international level as President of the European Paralympic Committee, I want to increase the Movement’s focus on equality, education and the development of youth sports.

I have great respect for diversity and I believe that we need to respect differences and learn from each other’s experiences. I have observed and learned partly through my position as Chairperson of the IPC Region’s Council that there is a broad range of development happening within Paralympic sports and on many different levels. To me, it is essential that this development happens at a pace suitable to each individual nation and each type of sport. In my opinion, this will lead to more consistent development of the entire Paralympic Movement.
The Paralympic Movement has become more complex due to its growth and by being part of global business. Through my business career as State Authorised Public Accountant, I learned to handle numbers with strict care and precision and to treat all my duties with the accuracy and reliability, which has been at the heart of my voluntary work at the IPC Audit and Finance Committee since 2005.

With all the above in mind, I am convinced that close dialogue and teamwork leads to the best solutions for all members of our Paralympic Family.
Candidate name: Dr. Karl Quade
Nationality: Germany
Nominating body: NPC Germany
Current role: Deputy Director and Head of Department, Research and Development, Federal Institute of Sport Science, Bonn

Manifesto

Since 1995, I have worked in different positions for sport for people with disabilities. Until then, I had been an athlete on the Paralympic level in Volleyball. My biggest success was winning the gold medal during the Seoul Paralympic Games. With my international career starting in 1984, I could observe the tremendous change and development of the Paralympic Movement, the development of the performances but also the development of the public acknowledgement and acceptance from an athlete’s point of view. In my position as an honourable official and nine times Chef de Mission of the German delegation my work was always focused on the athletes since they are the heart of our sport and our Movement. I am very proud of having been honoured with the “Best Games Official Award” by the IPC during the General Assembly 2007.

In my daily job I work as the deputy director of the Federal Institute of Sport Science. This organisation belongs to the Federal Ministry of Interior and focuses mainly on research in sport science and on creating and maintaining different databases. This position gave me the possibility to run projects in the area of Paralympic sport.

The main goals for the future of the Paralympic Movement that I see are:

1. To secure an international championship programme on a world and regional level. This programme must be long term fixed and should be one issue of the IPC marketing programme.
2. To have a long-term fixed sport and event programme within the Paralympic Games. This is very important to ensure that the tremendous amount the athletes invest in their sport and training is worthwhile.
3. To focus on the promotion of the Paralympic Movement in order to show the world the big
profit and wonderful pictures of our sport. This helps to develop the Paralympic sport in all countries.

4. Generate Paralympic Youth Games, not only for young athletes but for the young generation.

5. Sport of People with disabilities must be present between the Games, paralympicsport.tv is a very good example; however in countries there are challenges with tv and press.

6. The procedure to apply for the Olympic and Paralympic Games should focus more on the part of the Paralympic Games.

I will bring in these topics into the Governing Board.
**Candidate name:** Leonel da Rocha Pinto  
**Nationality:** Angola  
**Nominating body:** NPC Angola  
**Current role:** President NPC Angola, President African Paralympic Committee

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**Manifesto**

Dears members of the Paralympic Movement,

I humbly submit to you my candidacy for the IPC Governing Board. I have discussed this closely with my family, the leadership of the Angolan and African Paralympic Committee and my business partners.

A part of who I am is a result of my work for the Movement, and I know that much of the strength and commitment that I have in life comes from my active contribution to the Paralympic Movement, so I’m very motivated to further reinforce my contribution.

During the Angolan civil war I spent years in refugee camps outside of Angola with my mother and brothers and experienced the balefulness and trauma of refugees. I met a lot of refugees and wounded soldiers with a disability and initiated support activities including sports activities in the camps.

In 1985 I came back to Angola, a country that was full of paraplegics as a result of the war and land mines and together with friends we initiated sports activities. In the lead up to the Atlanta 1996 Paralympic Games we prepared and sent two athletes, who both had lost their legs during the war.

I’m the President of the Angolan Paralympic Committee, and since 2010 the President of the African Paralympic Committee. From 2005 to 2009 I was a member of the IPC Audit and Finance Committee and since 2009 of the IPC Regions Council.

As leader of the promotion of Paralympic sport in my home country and in the African region, I gained the necessary experience and skills to contribute to the further development of our
movement. The athletes are on the centre of our efforts. They inspire us and are role models within our countries for social change. Paralympic sport is about high performance and sporting excellence, but the Paralympic Movement is also grassroots development and the empowerment of persons with impairment and their families.

We still need more visibility in our countries, more support from the governments and from the corporate sector, as well as more competition and classification opportunities for our athletes.

As a member of the IPC Governing Board I would like to have the opportunity to advocate for these strategic objectives and promote the further global development of the Paralympic Movement. Within an integrated approach I’m confident that I will have the necessary conditions to ensure a successful mandate.

I appreciate in advance your confidence.
Candidate name: Miguel Sagarra
Nationality: Spain
Nominating body: NPC Spain
Current role: IPC Member at Large and Secretary General NPC Spain

Manifesto

As I did for the elections in Kuala Lumpur, I would like to start by showing my heartfelt gratitude and recognition to each and every person committed to the Paralympic Movement, regardless of his/her position in the Movement.

Thanks to the joint effort of you all, the Paralympic Movement, the Paralympic Games and other events, have achieved an amazing recognition worldwide, but the show must go on and we must do everything possible to further improve what we have already achieved.

It is a bit difficult to say what I propose to deliver if elected, since my view of serving in the Governing Board is being part of a TEAM, the main role of which is the implementation of the policies and directions set by the General Assembly.

The things I am planning to deliver, should I have the honour to receive your support, are not different to the ones I have honestly tried to deliver during the last years and they are the following: loyalty, passion, commitment to the Movement and dedication to fulfill my duties.

On a broader approach, ATHLETES are always a priority for me and I will work as hard as I can in order for us, the IPC, to be able to provide the means and opportunities for all athletes to perform at their best.

DEVELOPMENT in general is, and will be, another key priority area for me. In my opinion, we have the right tool, the Agitos Foundation, to support development at different levels: athletes, sports and organisational development.

The Agitos Foundation will become in the very near future the main development tool of the IPC, but we need to maximise the large fundraising opportunities that will provide the financial
resources to fund the implementation of development projects across the Movement. On this regard, I will pay special attention to the fact of reducing the current gap between developing and developed countries. Developing countries need and deserve all support available from the IPC.

Thank you very much.
Candidate name: Wesley Worrell
Nationality: Barbados
Nominating body: NPC Barbados
Current role: President NPC Barbados

Manifesto

My name is Wesley Worrell and I am 53 years old. I have been a wheelchair athlete since 1999 and have taken part in many international wheelchair marathons in places like Mexico, Ecuador, Japan, Lisbon, Switzerland, Ireland, Korea and London, among others.

In Barbados, there are no events or competitions involving physically challenged athletes, so we are encouraged to take part in all the local events in order to gain experience and the necessary training for international competition.

In October 1998, I was one of the founding members of the Paralympic Association of Barbados and am currently the President. Under the ambit of the Association, Barbados was represented at the Paralympic Games in 2000 in Sydney; 2004 in Athens; 2008 in Beijing, and most recently, at the London 2012 Games. I was privileged to lead the delegation in the capacity of Chef de Mission at both the Beijing and London Games.

During my involvement with the Association, I have been instrumental in developing sports programmes in swimming, wheelchair racing and goalball, which is now in its third year. Barbados can pride itself on having the first official goalball team in the Caribbean.

I have received many awards for my outstanding contribution to the Paralympic Movement in my homeland. Of course, as President, I also attended many conferences and meetings where I have learned a lot from these experiences which have benefitted the association, once they were put into practice.

If elected as a Member-at-Large, it will enable me to further enhance, promote and gather as much information for my homeland Barbados as well as affording me the opportunity to represent those from the Caribbean region who are small island developing states as well on the
IPC Board.

I encourage you to vote for me as I will do my best to represent the International Paralympic Committee and your interests, as my goal is to continue to be involved in activities centred on persons with a disability and most of all to see the Paralympic sport grow bigger and better in Barbados and throughout the Caribbean.

I am not a man of much talk, but of action, and I strongly believe this opportunity can give ‘the Caribbean’ a voice to be heard. Let us do it together.

Thank you.
Candidate name: Yasushi Yamawaki
Nationality: Japan
Nominating body: NPC Japan
Current role: Vice President NPC Japan

Manifesto

The following are my goals to be realized as a member of the IPC Governing Board.

I. I will liaise with the Tokyo 2020 Organising Committee of the Olympic and Paralympic Games (TOCOG) to deliver an excellent environment for the athletes and officials so that they can perform at their peak. I will work closely with the Paralympic Family to realise the vision and value of the Paralympics, and will particularly endeavour to deliver the following:

1) Safe and comfortable accommodations, state-of-the-art sports venues, and a most advanced universal-designed city

   Sporting/living conditions should be the primary importance of the Paralympic Games. The Tokyo Paralympics will add a distinctive charm through cutting-edge technologies and venues enabling participants to live stress-free so that they can concentrate on their performances.

   Greater improvements and developments in accessibility will be made throughout the city, making Tokyo one of the most advanced universal-designed cities by 2020.

2) Enthusiastic audience that appreciates and celebrates the excellence of Paralympic athletes

   The Paralympics already has a high profile in Japan. However, we must continue to develop further understanding of Paralympic sports and the athletes involved. Various
educational programs will be developed in Japan so that athletes and audiences can share the true excitement of sports.

In order to deliver a superb Tokyo Paralympics, I will devote myself to being a bridge between the IPC and TOCOG.

II. To propel the Paralympic Movement, I will proactively commit to the promotion of para-sports and the implementation of a support program for NPCs.

1) JPC Vision 2030
   In March 2013, JPC Vision 2030 was established, and its critical goals included the promotion of the Paralympic Movement and the procurement of international contributions.

2) JICA (Japan International Cooperation Agency) Training Course
   Japan has been offering training programmes to leaders of para-sports through JICA, which facilitates support programs through NGOs and ODA offered by the Japanese government. I will encourage JICA to realize that individuals recommended from NPCs should be given priority to utilise such training.

3) Training of International Sports Officers
   Japan will host a training course for international officers — i.e., international technical officers, referees, and classifiers — for the Tokyo Paralympics. We will share the opportunities of such training with trainees from NPCs. This measure will aid regions that currently have difficulties hosting IPSF events simply because of a lack of such officers.

I look forward to working together with the Paralympic Family.
Candidate name: Jia Yong  
Nationality: China  
Nominating body: NPC China  
Current role: Vice President NPC China

Manifesto

Over 20 years, Jia Yong has not only been a participant and practitioner of sport for people with a disability, but also a strong promoter and leader involved in a number of major events, making important contributions to the development of disabled sports in China.

Since 1988 he has participated in seven summer and six winter Paralympic Games, five FESPIC Games and the first Asian Para-Games, as well as numerous international competitions.

As one of the Chef de Missions of the Chinese team, he has achieved outstanding results. China has topped the medals table at the last three Paralympic Games.

With Jia Yong and his team’s efforts, NPC China has made noteworthy achievements including successfully staging the National Games for the Disabled eight times and also training an outstanding group of athletes, coaches and technical officials.

The number of people with a disability taking physical exercise in China is increasing and Paralympic sport development activities are widely accepted across the whole country. This has helped people with a disability acquire healthier lifestyles and actively participate in social life, whilst at the same time highlighting the Paralympic Movement’s unique charm in promoting social civilisation. Paralympic sport is acting as a window to demonstrate the achievements of China’s development.

In promoting the development of NPC China, Jia Yong is also actively involved in Asian and international Paralympic affairs. He has served as Member at Large of FESPIC, vice-President of the Asian Paralympic Committee and Chairman of the APC Para-Games Committee.

He made wonderful and fruitful contributions to the 1994 FESPIC Games - where he was part of
the organising committee, the Beijing 2008 Paralympic Games and the 2010 Guangzhou Asian Para Games – all events which helped develop the Paralympic Movement in Asia and the world.

Jia Yong is also responsible for the construction and management of China Administration of Sports for Persons with Disabilities (CASPD). With his active promotion, this centre has become the largest disabled sports training centre in the world. It is listed as an Asian Sports Training Centre by the APC, and has held many international and Asian competitions and training, providing more opportunities to athletes from around the world.

For these reasons Jia Yong is suitable and a capable candidate for IPC Member at Large. We hope you can support him so that he can contribute further to the Paralympic Movement.