

International Paralympic Committee

Annual Report 2017



Annual Report 2017 Contents

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President's welcome

In 2017 key highlights for the IPC and Paralympic **Movement included:**

- Election by the IPC General Assembly of a new President and Governing Board
- Staging of the first IPC Athlete Forum and the delivery of multiple Proud Paralympian workshops
- Successful delivery of nine World Para Sport World • Toyota becoming the first IPC Worldwide Partner to Championships support every National Paralympic Committee (NPC)

- Digital activities reaching close to 1 billion people
- Winning the prestigious Lui Che Woo Prize in recognition of the IPC's work

The work we all undertake transforms lives, and by continuing to work together, we can edge closer to achieving our aspiration of making for a more inclusive society through Para sport. Every generation gets a chance to change the world, and we must make the most of our opportunity.

A new era

The year 2017 marked the end of an era for the Paralympic Movement and a period that I personally will never forget.

To be elected President by the IPC General Assembly and succeed Sir Philip Craven is a tremendous honour.

During his 16-year tenure, Sir Philip transformed the IPC and the Paralympic Movement beyond all recognition. It was fitting therefore that in his final months as President, the IPC was honoured with the highly prestigious Lui Che Woo Prize - global recognition of the impact the Paralympic Movement has in transforming lives, cities and society.

September's elections saw several outgoing Governing Board members and I would like to pay tribute to the whole board who served our membership superbly from 2013-2017. Not only did they tackle head-on some of the biggest issues we have ever faced but they continued the growth of the Paralympic Movement.

The new board elected by the IPC membership is a terrific mixture of experienced heads and new blood. At a time when sport is facing multiple challenges globally and coming under greater scrutiny, we are united in our commitment to ensure the IPC is an open and collaborative organisation, an organisation that puts athletes at the centre of everything we do and an organisation for all, serving our members and our stakeholders.

Strengthening partnerships and members

The future for the Paralympic Movement is extremely promising.

Key to the IPC's continued development is building stronger partnerships with key stakeholders and commercial partners. It is vital that the IPC's relationship with the IOC, our most important partner, is taken to a new level and I was delighted significant progress was made in finalising the Long Form Agreement that will secure our future through to 2032.

After signing with the IPC in 2016, Toyota became the first IPC Worldwide Partner to support all NPCs in 2017 in an eight-year agreement.

In 2017 the IPC doubled its investment in membership engagements and NPC development projects to more than EUR 2 million thanks to record investment from commercial and broadcast partners.

This investment, coupled with the development work of the Agitos Foundation, is helping to strengthen the IPC membership at all levels.

Under the guidance of new Chairperson Chelsey Gotell, the IPC Athletes' Council has extra enthusiasm and new impetus. Athletes are our greatest ambassadors for change both on and off the field of play, and the first IPC Athlete Forum held in Duisburg, Germany, was a shining example of this.

The IPC and the Agitos Foundation made great strides forward educating the next generation. Several Proud Paralympian workshops were held at various major events and I'mPOSSIBLE, the Agitos Foundation's education initiative targeting schools, was launched globally after successful pilots in Japan and Armenia.

Athlete classification is fundamental to fair competition in Para sport and the publication of Classification Model Rules and a Model of Best Practice on National Classification, together with the International Federation Athlete Classification Compliance Survey, will go some way to improving standards across all sports.

Preparing for future Games

The final year before PyeongChang 2018 witnessed many key landmarks for the Organising Committee including the staging of test events in all six winter sports. These events gave athletes, NPCs and international federations a taster of things to come and provided key learnings for all PyeongChang employees ahead of the Games.

During 2017 it was crucial to engage South Korea's political leaders in the measures they could take to ensure a successful Paralympic Winter Games. I was therefore delighted to meet President Moon Jae-in and his team to stress the need to further engage the Korean public in the Games.

It was also vital that steps were taken to try and ensure North Korea's participation in a first Winter Games. The approval of the Olympic Truce by the United Nations General Assembly was certainly a step in the right direction as it covered the Paralympic Winter Games and highlighted the impact the event has on driving social inclusion.

Looking towards Tokyo 2020, I was delighted with the approval of the Paralympic medal event programme which has provided more opportunities for women and athletes with high support needs to compete in the Games.

Beijing 2022, which is clearly benefiting from staging the 2008 Summer Games, launched its Paralympic emblem in December at the National Aquatics Centre, a venue that will stage wheelchair curling in 2022.

Soon after my election as IPC President in September, I attended the IOC Session in Lima where it was confirmed that Paris will stage the 2024 Games and Los Angeles the 2028 edition.

It was unprecedented for the IOC to award two Games at once, but ultimately the correct decision as both cities presented excellent integrated bids. Both cities offer different opportunities for the Paralympic Movement and, after visits to both Organising Committees towards the end of the year, I am greatly excited about what each Games will deliver.

World Para Sports

With nine of the 10 World Para Sports staging World Championships in 2017, and the four summer sports each publishing new strategic plans, the year was arguably the busiest yet for those involved.

Each World Championships raised the bar for future Organising Committees, with the majority not only attracting more athletes and countries but also benefitting from greater exposure from broadcasters, as well as digital and traditional media.

With more eyes and global attention upon them, athletes once again excelled with their breathtaking achievements, taking performance levels and world records to new heights.

Such progress did not go unnoticed and more commercial organisations are now getting involved in World Para Sports either as official partners or official suppliers.

The IPC also worked closely with other international federations to help promote their respective sport events as part of a 365-days-a-year sporting calendar.

Thanks to the vast number of sport events to report on, the IPC website enjoyed its best non-Paralympic year to date attracting 3.15 million visitors, while overall the IPC's digital activities reached nearly one billion people.

behind us.

Andrew Parsons IPC President



Unlocking the potential of Paralympic sport

I am deeply passionate and hugely excited for the future of the Paralympic Movement. Under the guidance of Dr. Bob Steadward and Sir Philip Craven, a phenomenal amount has been achieved. As only the IPC's third President, I strongly believe that the Paralympic Movement's best days lie ahead of us, rather than

The IPC membership has placed its trust in my leadership and I promise you that I, together with the Board and IPC management team, will duly deliver.

We must fulfil the untapped potential within the Paralympic Movement, make each of our members even stronger and reinforce the work ethic and culture that has seen Para sport enjoy unprecedented growth and made the IPC one of the most respected international governing bodies in world sport.

The work we all undertake transforms lives, and by continuing to work together, we can edge closer to achieving our aspiration of making for a more inclusive society through Para sport.

Every generation gets a chance to change the world, and we must make the most of our opportunity.

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The Paralympic Movement and the IPC

The Paralympic Movement's ultimate aspiration is: "To make for a more inclusive society for people with an impairment through Para sport."

Divisions of the IPC



Although all within the Movement have different perspectives and backgrounds, they all share a common vision: "To enable Para athletes to achieve sporting excellence and inspire and excite the world."

The International Paralympic Committee

Founded on 22 September 1989, the IPC is an international non-profit organisation based in Bonn, Germany. It is composed of a Governing Board, management team and various Standing Committees and Councils.

The IPC executes and leads the direction of the Paralympic Movement. As such it ensures the constitutional duties as outlined by the IPC Handbook are carried out appropriately. This includes supervising the organisation of the Paralympic Games and the Paralympic Winter Games and acting as international federation for 10 sports.

The Agitos Foundation is the development division of the IPC. It was launched in August 2012 and is the only global charity focussed on the development of Para sport. The IPC Academy – a partnership between the IPC

and World Academy of Sport – is the education division of the IPC. It aims to improve educational standards throughout the Paralympic Movement.

Our aspiration, vision and values

The Paralympic Movement's ultimate aspiration is: "To make for a more inclusive society for people with an impairment through Para sport."

The Paralympic Games are the world's number one sporting event for driving social inclusion. By broadening the reach of the Paralympics, growing Para sport events and furthering brand awareness, the Paralympic Movement's transformational legacy will be amplified.

■ Inspiration – Para athletes fully maximise their talents and abilities in their tireless pursuit of sporting excellence. As roles models they empower and excite others to get active and involved in sport

• Equality – through sport Para athletes challenge stereotypes and transform attitudes, helping to increase inclusion by breaking down social barriers and discrimination towards people with an impairment

Although all within the Movement have different perspectives and backgrounds, they all share a common vision: "To enable Para athletes to achieve sporting excellence and inspire and excite the world."

In trying to achieve this vision, the Paralympic Movement has adopted and follows four athlete focussed values, which also act as an underlying reference for all those involved in Para sport.

• Courage – through their performances Para athletes showcase to the world what can be achieved when testing your body to its absolute limits

Determination – Para athletes have a unique strength of character that combines mental toughness, physical ability and outstanding agility to produce sporting performances which regularly redefine the boundaries of possibility



Consolidate the Paralympic Games as a premier sporting event

Strategic priorities

- Further enhance the appeal of the Paralympic Games by ensuring a balanced yet attractive sports programme with high quality and easily understood competition
- Promote the values of the Paralympic Games by maximising legacy and social impact opportunities as well as by harnessing commercial impact



- Use the Rio 2016, PyeongChang 2018 and the Tokyo 2020 Games to further improve the global reach of the Paralympic Games
- Leverage existing Paralympic Games knowhow and the positive relations with the IOC, international federations and NPCs to strengthen the effectiveness with Organising Committees.

PyeongChang 2018™ PARALYMPIC GAMES

PyeongChang 2018

Final preparations

The NPC Chef de Mission seminar took place from 27 February to 3 March attracting nearly 100 delegates from 33 countries. Heads of delegation enjoyed sport venue site visits, received updates on preparations and were formally invited to attend the Games by the then IPC President Sir Philip Craven at a special ceremony.

While he was in South Korea, Sir Philip Craven, together with the IPC Chief Executive Officer Xavier Gonzalez, met with South Korea's acting President Hwang Kyo-ahn to discuss the Games.

Following the impeachment of Park Geun-hye, Moon Jae-in was elected the country's President on 9 May 2017. In October the new IPC President Andrew Parsons met with President Moon Jae-in, Foreign Minister Kang Kyung-ha and representatives of the Korean Paralympic Committee in Seoul. During the meetings, Parsons stressed the need for greater engagement in and awareness of the Paralympic Winter Games, and discussed the possible participation of North Korea in PyeongChang.

Test events

Between 4 March and 20 April, test events were held in all six Paralympic winter sports.

The opening day of the World Wheelchair Curling Championship on 4 March coincided with PyeongChang 2018's Paralympic Day which was celebrated by 3,000 people at the Gangneung Curling Centre. The tournament was won by Norway who beat Russia in the final. Scotland claimed bronze.

Nearly 300 athletes took part in the alpine skiing, biathlon, cross-country skiing and snowboard test events which doubled up as World Cup competitions from 7-19 March.

The final test event was April's World Para Ice Hockey Championships A-Pool in Gangneung. Canada, USA and South Korea won gold, silver and bronze respectively.

All test events provided key learnings for the Organising Committee, as well as attendees from Beijing 2022 who took part in an observational capacity.

Landmarks

Key landmarks achieved during 2017 included the launch of the official sport pictograms, the appointment of Ottobock as the official prosthetic, orthotic and wheelchair technical service provider and the publication of the IPC Manufacturer Identification Guidelines. The creative concepts for the Opening and Closing Ceremonies were approved in May and a month later the Host Broadcast Agreement was signed.

Tickets for the Games went on sale in August to mark 200 days to go until the Opening Ceremony and Jet Set Sports was appointed as the Global Authorised Ticket Reseller.

Broadcasters from around the world attended the final Paralympic World Broadcasters Briefing in Madrid, Spain, in late September. The following month PyeongChang 2018 Organising Committee (POCOG) and the Korean Broadcast System signed the domestic broadcast agreement.

Out of the 24,000 volunteers recruited by POCOG, 7,000 were dedicated to the Paralympic Winter Games. Volunteer training for the "Passion Crew" started in November, with volunteer uniforms launched the same month.

At November's United Nations General Assembly, member states approved by consensus the Olympic Truce for the Games. Titled "Building a peaceful and better world through sport and Olympic ideal" it called on nations of the world to uphold the Olympic Truce during the Olympic and Paralympic Winter Games.

Celebrations across South Korea marked 100 days to go until the start of the Games. This included the unveiling of a Paralympic countdown tower at the Korean Paralympic Committee Icheon Training Centre.







Torch Relay and medals

To mark six months to go until the Games, details of the Paralympic Torch Relay, as well as the look of the torch, were revealed.

The Paralympic Winter Games medals were unveiled in December. Heavily influenced by Korean culture and traditions, the medals use the Korean Hangeul alphabet to engrave the letters of "PyeongChang 2018 Paralympic Winter Games' around the edge. Traditional patterns including clouds, mountains, wind and wood that symbolise the beautiful nature of PyeongChang and Gangwon Province are engraved on the medal, together with the Paralympic Agitos.



2017 landmarks

27 February – 3 March	NPC Chef de Mission Seminar
4- 11 March	Test event in wheelchair curling
7-19 March	Test events in alpine skiing, biathlon, cross-country and snowboard
13-15 March	8th IOC Co-ordination Commission
11-20 April	Test event in Para ice hockey
29-31 May	8th IPC Project Review
21 August	Paralympic ticket sales launched
29-31 August	9th IOC Co-ordination Commission
11 September	Paralympic Torch and relay route revealed
25 September	Paralympic World Broadcast Briefing
16-17 October	9th IPC Project Review
7 November	Volunteer uniforms revealed
13 November	Olympic Truce for the PyeongChang 2018 Olympic and Paralympic Winter Games approved by the United Nations
29 November	100 days to go celebrations
29-30 November	IPC Excellence Programme – Paralympic Readiness Simulation
11 December	PyeongChang 2018 Paralympic Winter Games medals launched



Tokyo 2020

Accessibility and inclusion

The Tokyo 2020 Paralympic Games have acted as a catalyst to many stakeholders in Tokyo setting excellent standards of accessibility for everyone.

The Universal Design 2020 Action Plan was approved in February, under the terms of which the Japanese government will redouble efforts to promote universal design across the country. The aim is to create an inclusive society that is comfortable and accessible to everyone.

In March the Tokyo 2020 Organising Committee published its "Accessibility Guidelines", the standards that will apply to ensure that all venues, facilities, infrastructure and services provided for the Olympic and Paralympic Games are accessible and inclusive for all.

An IPC review of Tokyo 2020's diversity and inclusion strategy in August highlighted a number of areas for the Organising Committee to work on in the years to come. A diversity and inclusion workshop with the Organising Committee was held in December.





Meetings with key influencers

During a visit to Japan in February, Sir Philip Craven and Xavier Gonzalez met with Japan's Prime Minster Abe, Tokyo's Governor Koike and a number of other politicians to discuss Games preparations.

In his meeting with Prime Minister Abe, Sir Philip praised the Japanese government for the approval of the Universal Design 2020 Action Plan.

The meeting with Governor Koike was less formal as it involved a boccia match played out in front of the country's media. Although the IPC team featuring the then President, CEO, Governing Board member Yasushi Yamawaki and Rio 2016 mixed team BC1-2 boccia team silver medallist Hidetaka Sugimura lost to the Governor's team, the event resulted in widespread media coverage for Tokyo 2020 and the sport of boccia.

Sir Philip also attended the launch of I'mPOSSIBLE, the Agitos Foundation's education initiative which will be implemented in schools across Japan.

In October, IPC President Andrew Parsons met with Governor Koike and a number of leading politicians to discuss Games preparations.

Contributing to medal production

As part of its commitment to sustainability and engaging the general public in contributing to the Games, Tokyo 2020 launched an innovative and unique project in April. It encouraged people to get involved in the production of the Games medals by donating their discarded or obsolete electronic devices. The Organising Committee aims to collect eight tons of metal which it will refine into two tons, the amount needed to produce 5,000 Tokyo 2020 Olympic and Paralympic medals.



Medal event programme

Following a 10-month consultation process, the IPC Governing Board approved the final Tokyo 2020 Paralympic medal programme in September. The Games will feature 4,400 athletes who will

compete in 540 medal events.

Key highlights include:

- At least 1,756 slots for female athletes, a 17 per cent increase in the number of women that took part in London 2012. This number is likely to increase further due to the allocation of 294 gender free slots
- Badminton and taekwondo, the two sports that will make their Paralympic debut in Tokyo, have been awarded with 14 and six medal events respectively
- Canoe, which made its Paralympic debut at Rio 2016 with six medal events, will have nine medal events due to the inclusion of three va'a class events
- As part of the IPC's drive to increase opportunities for athletes with high support needs, the sport of boccia has been allocated 116 athlete slots, eight more than Rio 2016
- Compared to Rio 2016, 14 sports will feature the same number of athletes. Boccia, canoe, judo, shooting, table tennis, triathlon and wheelchair fencing have additional slots
- Canoe, shooting, table tennis and wheelchair fencing have more medal events than Rio 2016 while athletics and swimming have less events.

2017 landmarks

15-17 February	IPC Excellence Programme – Creating Public Awareness, Influencing and Training the Media
10-11 May	3rd IPC Project Review
12 May	IPC Rio 2016 Debrief (additional sessions)
28-30 June	4th IOC Co-ordination Commission
19-21 July	IPC Excellence Programme – Implementing Planning Integration
19-20 October	4th IPC Project Review
	NPC Experts Meeting
13-17 November	IPC Excellence Programme – Inspiring, Engaging and Exciting Spectators and the Local Community; and Meeting and Exceeding Expectations of Paralympic Family
11-13 December	5th IOC Co-ordination Commission

14-15 December IPC-Tokyo 2020 Diversity and Inclusion Workshop

Key landmarks

On 25 August, around 3,000 people turned out to mark three years to go at a waterfront event overlooking Tokyo Bay.

Organised in conjunction with the Tokyo Metropolitan Government and the Japanese Paralympic Committee, Tokyo 2020 used the event to showcase the abilities of Paralympic athletes and highlight its commitment to deliver a fully inclusive Games.

The 1,000 days to go mark on 29 November was celebrated with a special event at Tokyo's iconic Sky Tree. The world's tallest tower was lit up with the three colours of the Agitos, the Paralympic symbol, and was clearly visible throughout the city.

Mascot search

After launching a nationwide search for designs for the Olympic and Paralympic mascots, the Tokyo 2020 Organising Committee received more than 2,000 entries.

A Tokyo 2020 mascot review panel was then charged with selecting a shortlist of three from the submitted designs. Between December 2017 and February 2018, 6.5 million Japanese school children were invited to vote for their favourite from the shortlist.



BEIJING 2022

PARALYMPIC GAMES

The emblems for the Beijing 2022 Olympic and Paralympic Winter Games were launched in the Chinese capital on 15 December at a ceremony held at the National Aquatics Centre.

BEIJING 2023

Beijing 2022

New emblems

Designed by Chinese artist Lin Cunzhen, the emblems combine traditional and modern elements of Chinese culture, illustrating the vigour and passion of winter sports while incorporating Chinese calligraphy and emphasising the importance of placing athletes at the centre of the Games.

Attending the ceremony were Chinese Vice Premiers Zhang Gaoli and Liu Yandong; Secretary of the CPC Beijing Municipal Committee and President of BOCOG Cai Qi, Olympic speed skating gold medallist Zhang Hong and wheelchair curler Zhang Qiang.

The Paralympic emblem artfully transforms \neg E, the Chinese character for 'fly'. It vividly evokes the image of an athlete in a wheelchair rushing towards the finish line and victory. The robust strokes in the upper part and the soft curves below symbolise Para athletes striving for excellence. The emblem also embodies the Paralympic vision.

2017 landmarks

8-9 May	IPC Excellence Programme – Ensuring Accessible Ga and Planning for Sustainable Legacy from the Paralyr Winter Games
12-13 June	2nd IOC Co-ordination Commission
10-14 July	IPC Excellence Programme – Understanding the Particular Requirements of Paralympic Winter Sports Understanding IPC Requirements and Paralympic Cli
4-5 December	IPC Excellence Programme – Understanding IPC Requirements and Paralympic Clients
8 December	3rd IPC Project Review
15 December	Launch of the Beijing 2022 Olympic and Paralympic V Games emblems

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Winter

In February, Sir Philip Craven and Xavier Gonzalez met with the Chairperson of the China Disabled Person Federation (CDPF) Haidi Zhang and other CDPF and NPC China representatives. They also met with Beijing 2022's President Guo Jinlong and other executives from the Organising Committee. The IPC CEO, together with the IPC's Commercial and Marketing Director Alexis Schäfer, also presented at the official launch of the Beijing 2022 Olympic and Paralympic Winter Games marketing programme.

Marketing Programme launch

The Beijing 2022 marketing programme comprises three major parts, namely sponsorship, licensing and ticketing programmes. The launch ceremony, was attended by some 500 business leaders, officials, athletes, potential sponsors and media.

During the year, the Bank of China, Air China, and Yili all became Games Partners.

Accessibility

As part of Beijing 2022's ambition to improve accessibility through the Games, a number of stakeholders, including Beijing City Government and Hebei Province, developed with the Organising Committee an accessibility monitoring mechanism.

A gap analysis between the IPC Accessibility Guidelines and the national accessibility legislation was completed during the year. The Beijing 2022 Accessibility Guidelines will be finalised by the end of 2019.

Excellence Programme

It was announced that the Beijing 2022 Organising Committee will be the fifth Organising Committee to benefit from the IPC Academy Paralympic Excellence Programme.

Over the next five years, the IPC Academy will deliver a range of educational activities and programmes geared towards the planning and successful delivery of the Beijing 2022 Paralympic Winter Games.

The programme includes a variety of learning opportunities, aiming to cater for the needs of Paralympic Winter Games organisers across the lifecycle of the planning and delivery of the Games. Four workshops were held in 2017.



Paris 2024 and Los Angeles 2028

Historic decisions made

LOS ANGELES

Budapest, Hungary, pulled out of the race to stage the 2024 Olympic and Paralympic Games in March. This left Los Angeles, USA, and Paris, France, in the race and both cities worked closely with the IPC in finalising their bids.

In addition to attending update meetings about the two bids in Lausanne, the IPC was represented on the IOC 2024 Evaluation Commission by the then IPC Governing Board member Duane Kale. Visits to Los Angeles and Paris took place during May.

As both cities presented excellent bids, the IOC Executive Board in June approved a proposal to award both the 2024 and 2028 Games at the same time.

Following a period of negotiation, Los Angeles announced that it wished to stage the 2028 Olympic and Paralympic Games, effectively paving the way for Paris to host the 2024 Games.

On 13 September, the IOC ratified this decision at the 131st IOC Session in Lima, Peru.

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Progress with Paris 2024

In November, the IPC President Andrew Parsons visited Paris. He was greeted by an official welcome from French Prime Minister Edouard Philippe who took the opportunity to make his first public address in relation to Paris 2024 and the impact the 2024 Paralympics will have on French society.

During the visit, Parsons visited a local school, attended the site of the future Paralympic Village, and was shown a number of the Paralympic venues.

Following a visit to Paris Mayor Anne Hidalgo, an Agitos sculpture was unveiled outside the Hotel de Ville.

Later the same month, the IPC launched a 14-monthlong consultation to determine the Paris 2024 Sport Programme.

IPC Vice President Duane Kale and Xavier Gonzalez, as an Ex Officio member, were appointed to the IOC Coordination Commission for the Games.

Breaking America

With the 2028 Games presenting a tremendous opportunity for the Paralympic Movement to make progress in the US market, the IPC President, the Vice President and CEO met with the Los Angeles Mayor Eric Garcetti, LA 2028 Chairman Casey Wasserman and CEO Gene Sykes and UCLA Chancellor Gene Block in late November. During the visit, the delegation attended a number of venues that are planned to be used for the Games and were given an update on preparations.

Race for 2026

Ahead of October's launch of the 2026 Host City selection process by the IOC, the IPC reviewed the 2026 bid guestionnaire and met with a number of interested cities.

Growth of the Paralympic Games since 1960



Growth of the Paralympic Winter Games since 1976



Nane Putzich

Empower Para athletes and support the development of Para sports

Strategic priorities

- Ensure resources exist to improve access and opportunities in Para sport through the continued development of athlete pathways, from the grassroots level to Paralympic success
- Provide robust sport-specific classification, supported by policies, procedures and evidence, as a prerequisite for fair and easily understood competition

- Support Para athletes in reaching their full potential during their sporting career and beyond, as they transition to life after sport
- Ensure that sports in the Paralympic Movement are practiced in a manner that protects the health of Para athletes, addresses their needs and respects fair play and ethics.



Foundation

Agitos Foundation

During 2017, the Agitos Foundation undertook the following activities:

Grant Support Programme

Thirty-one Para sport development projects benefited from the fifth edition of the Agitos Foundation Grant Support Programme, which made EUR 600,000 of funding available to the IPC membership.

Launched in 2013, the programme has invested over EUR 3.2 million in supporting 149 Para sport development projects across the world, making a significant impact on the growth of the Paralympic Movement. So far 55 NPCs, five Regional Organisations, 19 international federations and three International Organisations of Sports for the Disabled have benefited from the programme, reaching more than 482,000 people.

In 2017 the Agitos Foundation received 62 applications for the Grant Support Programme and made awards to 31 projects. For the 2017 edition of the GSP, Para sport projects in Africa were on the rise, with 11 projects allocated funding compared to four in the previous year. Additionally, funds were earmarked to promote female participation in leadership positions in Africa, working together with the African Paralympic Committee and the IPC Women in Sport Committee. Several initiatives focused specifically on fostering gender equality, such as the British Paralympic Association's project to enhance women's participation in Para ice hockey.

For the second consecutive year, the Hellenic Paralympic Committee continued to implement their initiative to offer access to Para sport for refugees and asylum seekers in Athens. This project is also supported by the United Nations Refugee Agency (UNHCR), the City of Athens and several other local agencies working with refugee and asylum seeker populations.



Road to the Games Road to PyeongChang 2018: Actualising the Dream

Building on the success of the Toronto 2015 and Rio 2016 "Road to the Games" programme, the extended its activities to Asia and the PyeongChang 2018 Paralympic Winter Games. In partnership with the PyeongChang 2018 Organising Committee, the IPC development arm delivered the 'Actualising the Dream' project, which consisted of a series of workshops, training sessions and equipment grants to increase participation and knowledge of winter Para sports.

Activities started to be delivered in 2016 and, during the 2017 World Para Alpine Skiing Championships, more than 30 NPCs received alpine skiing and snowboard equipment. In addition, Para ice hockey equipment was provided to the NPCs of Armenia, Australia, Kazakhstan and Netherlands to help develop Para ice hockey. For the first time a women's Para ice hockey development camp was held in October in South Korea, with 30 athletes and coaches from 13 countries.

The overall programme reached 43 NPCs and 173 coaches, classifiers, athletes, administrators and officials were trained to improve the level of winter Para sport around the world.

The Road to the Sao Paulo 2017 Parapan American Youth Games

Ahead of March's Youth Parapan American Youth Games in Sao Paulo, Brazil, the Agitos Foundation organised a series of workshops from March 2016 onwards to support coaches and athletes.

The final 'Road to Sao Paulo' training camp was held in February in Bogota, Colombia. Thirty athletes from Para athletics and Para swimming, as well as coaches from Argentina, Costa Rica, El Salvador, Guatemala, Mexico and Peru, took part in workshops run by experts. Moises Fuentes, a Colombian swimmer who has medalled at the last three Paralympic Games, delivered a Proud Paralympian workshop.

The workshops aimed to encourage participants to increase their knowledge and improve their training ahead of Sao Paulo 2017. Supported by the Americas Paralympic Committee, the Cuban and Colombian NPCs and the German Federal Foreign Office, the overall aim of the initiative was to increase participation across the Caribbean region.

Proud Paralympian

Proud Paralympian workshops were also held during the Mexico 2017 Para Swimming and Para Powerlifting World Championships and the Dubai 2017 Asian Para Youth Games. During the latter, a Proud Paralympian leader training session with seven Asian athletes was held to increase the pool of leaders to meet the global demands and languages of athletes participating in the programme.

Following the relaunch of the Proud Paralympian athlete education programme during the Rio 2016 Paralympic Games, the Agitos Foundation finalised workshop materials for its delivery. The first test for these materials was Sao Paulo 2017, when more than 600 athletes - equivalent to 65 per cent of those competing at the Games - aged 14-21 years took part in the workshops, delivered by Proud Paralympian leaders from the Americas region. Workshops were delivered in English, Spanish and Portuguese,

Around 200 youngsters took part in Proud Paralympian workshops in Nottwil, Switzerland, ahead of the first World Para Athletics Junior Championships and Genoa, Italy, during the European Para Youth Games. Two workshops for 50 athletes also took place at Badminton World Federation's training camp in Lima, Peru, between 31 July-1 August. To showcase the programme to athlete leaders from across the Movement, Proud Paralympian taster workshops were presented to participants of June's IPC Athletes' Forum in Duisburg, Germany.







I'mPOSSIBLE

In December 2017 the Agitos Foundation launched globally the I'mPOSSIBLE education programme, a toolkit of resources designed to engage young people between the ages of 6 and 12 in the Paralympic Movement.

The name is inspired by an iconic moment from the Sochi 2014 Closing Ceremony, when the word 'Impossible' appeared floating from the roof of the stadium. An athlete climbed a 15-metre long rope to reach its top and dropped an apostrophe between the letters 'I' and 'm', showing the world that people can achieve anything they want.

Before the launch, two countries piloted the programme: Armenia and Japan. Additionally, Colombia signed an agreement with the IPC and Agitos Foundation with the intention to implement. The Japanese version was launched in February in Tokyo and will become part of Tokyo 2020's education programme spreading the Paralympic values of courage, determination, inspiration and equality across the country.

NPC Armenia has also been successfully implementing the toolkit in schools to complement the ongoing Grant Support Programme project to raise awareness of the Paralympic Movement in the country. Three other countries – Kazakhstan, Malawi and South Korea – secured funds from the 2017 Grant Support Programme to start implementing the programme in 2018.



NPC Development Programme

In 2017 the Agitos Foundation launched the NPC Development Programme, which aims to build capacity within NPCs around the world. Supported by the IPC's Worldwide Paralympic Partnership with Toyota, the programme will run until 2024 and reach over 140 countries. It offers support and training in three areas: organisational development, sport technical training and athlete development. In 2017, 263 participants (85 female and 178 male) from 71 countries benefitted from support through this programme.

Organisational Capacity Programme

The Agitos Foundation continued to implement the Organisational Capacity Programme, an initiative to support NPCs by encouraging their increased professionalism; more local support from governments, corporates and development agencies; new local partnerships and better visibility. The programme, now under the NPC Development Programme, started in February 2014.

In 2017 there were workshops in Kazakhstan, for six Central Asia NPCs; in Benin, for eight African NPCs and in Fiji, for seven Oceanian NPCs. The workshops aim to strengthen the collaboration between the NPCs, understand their situation and development status better, and help them improve in focus areas such as governance, marketing and athlete development.

Sport technical courses

As part of the NPC Development Programme, the Agitos Foundation delivered sport technical courses for athletes, coaches and classifiers in Nigeria and Singapore. They focussed on Para athletics, Para swimming and Para powerlifting and were completed by 102 participants from 26 countries.

Prior to the Mexico City 2017 World Para Swimming and World Para Powerlifting Championships, a training camp took place in Mexico City for 30 coaches and athletes from 15 countries who also received support to compete at the World Championships. Ecuador's Para swimmer Belen Garcia won bronze in the women's 100m breaststroke SB9, the country's first medal in a Para swimming World Championships.

Along with these events, sport technical courses were organised thanks to Agitos Foundation grants to international federations in Mexico, Tunisia and Vanuatu, contributing to the development of Para athletics, Para powerlifting, Para swimming and Para table tennis.

Other projects and partnerships En sus marcas, listos... Inclusión

In April, the Agitos Foundation, together with Ministers of Sports, the NPCs of Colombia, Ecuador, El Salvador, Nicaragua and Peru, the Inter-American Development Bank, APC Colombia and the IPC launched 'En sus marcas, Listos... Inclusión' in Colombia.

All parties are working together to use Para sport in Latin America as a tool to fight against discrimination and to create a more inclusive society for all.

The Agitos Foundation will receive EUR 600,000 to deliver the project over the next three years. The aim of the project is to provide sustainable pathways to more than 300 people with an impairment living in underserved communities, raise awareness of the Paralympic Movement and contribute to a more inclusive society in the Americas region.

Activities will include improving competition opportunities for Para athletes, talent identification in vulnerable areas affected by conflict, technical training for coaches, classifiers and officials, regional summits for NPC leaders, awareness raising events and the creation of a mechanism for ensuring co-operation between NPCs.

FC Barcelona Foundation

In December, the Agitos Foundation, the IPC and the FC Barcelona Foundation signed a partnership agreement to develop sport projects with the common goal of using sport as a tool to achieve social inclusion for people with an impairment.



The collaboration for the first year includes the development of material on sports for the inclusion of people with an impairment based on the experience and materials of the I'mPOSSIBLE programme. The new content introducing five Para sports, called "Enhancing inclusion of children with an impairment through sports", will be implemented within the FutbolNet methodology and gives recommendations for the inclusion of people with impairment to eradicate and minimise the barriers to their active participation.

#FuerzaMexico

Following the 19 September earthquake in Mexico City, the IPC postponed the World Para Swimming and World Para Powerlifting Championships which were due to begin on 30 September in the Mexican capital. Due to the Paralympic Movement's emotional connection with Mexico, the IPC and the Agitos Foundation launched a fundraising campaign to support UNICEF's ongoing work in the country. The #FuerzaMexico campaign received donations from the IPC's international partner Allianz, the IPC, NPCs, World Para Swimming partner SWANS and the public. In December, during the Closing Ceremony of the rescheduled championships, IPC President Andrew Parsons presented a cheque for USD 40,000 to UNICEF Mexico Early Childhood Development Officer Jimena Lazcano.



IPC Athletes' Forum

More than 80 athletes representing 22 sports and 35 NPCs attended the first IPC Athletes' Forum which was held in June in Duisburg, Germany.

The four-day event was split between two days for international federations and two days for NPCs. There were discussions about athlete representation as well as presentations by IPC staff and athlete representatives from the IPC committees on anti-doping, classification, media and Paralympic Games among others. During sessions and workshops, participants engaged in open discussions and were introduced to resources that would strengthen their athletic careers and life after sports.

Other attendees at the event included representatives from the Agitos Foundation, IOC Athlete Commission, IPC management team and World Anti-Doping Agency (WADA) Athlete Commission.

Support for the event was provided by North Rhine-Westphalia, the Sporting State of Germany, with the attendance of Sports Minister Christina Kampmann.

Medical

Different IPC Medical Committee members and the IPC Medical & Scientific Director Peter Van de Vliet contributed to March's IOC World Congress on Prevention of Injury and Illness in Monaco. There was a specific symposium on Injury and Illness in Para athletes, alongside multiple individual contributions on medical care for Para athletes. Both the IPC Medical Committee Chairperson Cheri Blauwet and the IPC Medical & Scientific Director also participated in a series of IOC medical meetings with international federation medical officers, anti-doping experts and with the IOC Medical & Research expert group.

The IPC Medical Committee led on the development of the IPC Policy on Non-Accidental Violence and Abuse, which also resulted in a module on Athlete Health and Safe Sport for the Proud Paralympian programme.

In July, the first IPC International Federation Chief Medical Officer meeting took place in Bonn. Representatives from 12 international federations and recognised international federations gathered to exchange knowledge and experience on different Para athlete specific areas of athlete health. Tokyo 2020's Chief Medical Officer, as well as a representative from the IOC Medical and Scientific Department, joined the meeting.

Sports science

In collaboration with World Para Athletics, a consultation with athletes, coaches and officials took place on the needs and demands of prosthetics in the sport during an international conference on running prosthesis in Tokyo in February.

The meeting addressed a priority research agenda, which the academics in attendance were happy to take on board. Further co-ordination of this area will be secured in partnership with experts from the Deutsche Sporthochschule in Cologne and the National Institute of Advanced Industrial Science and Technology in Tokyo.

The IPC Sports Science Committee reviewed seven research applications submitted for the PyeongChang 2018 Paralympic Winter Games.

Dr. Yves Vanlandewijck, Chairperson of the IPC Sports Science Committee, delivered a lecture on the theme "Crossroads and Conflicts: Olympics, Paralympics or Cyborg Olympics?" at the annual American College of Sports Medicine conference in Denver, USA, in May. Around 5,000 scientists and experts from across the world were in attendance.

The IPC participated in a special General Assembly of the International Council of Sports Science and Physical Education in which amendments to the constitution and bylaws were approved.

The IPC is a partner organisation in a successful EU grant application on a project titled "Intellectual Disability, and Equal opportunities for Active and Long-term participation in Sport (IDEAL)". The main partners in the project are the research partners of the IPC Classification Research & Development Centre in Leuven (intellectual impairment). The project aims to further investigate the relationship between impairment and activity from rehabilitation to elite sports. The findings assist directly in the classification research agenda of the Leuven Centre. The funding is EUR 400,000 over a three-year period.



VISTA 2017

programme.

The IPC Sports Science Committee, together with academic experts identified by the Local Organising Committee, reviewed 136 abstract submissions for the VISTA 2017 conference in order to finalise the scientific

The conference took place in Toronto, Canada, from 20-23 September and around 300 delegates attended. Keynote speakers for the event included Professor Laura Misener, Dr. Rory Cooper, Dr. Cheri Blauwet and Professor Vicky Goosey-Tolfrey who was announced as the 2017 IPC Paralympic Scientific Award winner in July. At the end of the event it was announced that VISTA 2019 will take place in Amsterdam, Netherlands.







Athlete Classification

In January, the IPC Classification Committee released Classification Model Rules and a Model of Best Practice on National Classification that are in line with the 2015 Athlete Classification Code and International Standards. International federations are invited to adopt these Model Rules as International Federation Classification Rules, whereas the Model of Best Practice on National Classification responds to demands from the nations on how to implement the Code at a national level.

The IPC Classification Committee and the IPC Athletes' Council collaborated to produce an Athlete Reference Guide. The document addresses the most common questions from athletes about classification and aims to improve their understanding of the subject.

International federation heads of classification and classification researchers gathered in Bonn in February to meet with the IPC Classification Committee and the IPC Classification Research & Development Centres. The focus of the meeting was the implementation of the 2015 Athlete Classification Code and Classification Model Rules

A Classification Research Forum with international federation representatives addressed current findings in classification research derived from the work done over the past three years in the three IPC Classification Research & Development Centres (Amsterdam, Brisbane, Leuven).

The Sao Paulo 2017 Youth Parapan American Games saw more than 600 athletes internationally classified. IPC Classification Committee member Jürgen Schwittai attended the event to engage in dialogue with the countries of the region on classification related matters.

In March the IPC launched the International Federation Athlete Classification Compliance Survey inviting all international federations to conduct a self-audit of their classification programme in view of compliance with the 2015 Code. The information received was reviewed by the IPC Medical & Scientific Department and IPC Classification Committee. Initial feedback was provided to international federations at a meeting in September organised to coincide with VISTA 2017. Further detailed feedback will be provided in early 2018.

Following a critical assessment of all aspects of winter sport classification, and in consultation with the IPC Classification Committee and the winter sports, there will be no classification opportunities at the PyeongChang 2018 Paralympic Winter Games. Instead the focus switched to expanding pre-Games classification opportunities.

Expert support has been provided to a workshop on concepts and principles of classifier recertification in World Para Sports by the IPC Classification Committee Chairperson and IPC classification management team. The learnings will feed into the work of the IPC Classification Committee to derive good practices models for other international federations.

The IPC renewed the agreements with the three IPC Classification Research & Development Centres for a term of four years. In addition, more sport-specific research agreements have been signed to further support research activities in different World Para Sports (e.g. vision impaired shooting and vision impaired athletics).

Fourteen international federations applied for grants from the IPC as part of a new project to provide financial support for classification research projects. The seven successful applicants were CPISRA, IBSA, International Federation for CP Football (IFCPF), International Sports Federation for Persons with Intellectual Disability (INAS), International Wheelchair Rugby Federation (IWRF), World Para Athletics and World Para Alpine Skiing.

Resulting from a longer review process, the IPC completed a major review of the sport specific components of the classification rules for the sports of Para athletics and Para swimming. The result was some significant amendments. As a consequence, a number of athletes with Sport Class Status Confirmed or Review with a Fixed Review Date of 2019 or later will be put back into Review on 1 January 2018.

To ensure the consistent interpretation and application of these amendments, classifier recertification workshops were conducted in November for all World Para Athletics and World Para Swimming classifiers. Many constructive discussions were had in these workshops and we are now in the process of drafting the final amendments to both sets of rules.

Anti-doping

In March, Sir Philip Craven participated on a keynote panel at the 2017 Tackling Doping in Sport conference in London. The conference is the premier event for legal and medical professional practicing in the area of antidoping. The keynote panel included executives from WADA, UK Anti-Doping and the IOC.

Members of the IPC management team, the IPC Anti-Doping Committee and IPC Athletes' Council attended the WADA Anti-Doping Organisations symposium in Lausanne, Switzerland, in mid-March. The IPC actively engaged in presenting during workshops on Therapeutic Use Exemption (TUE) management and the interactions between WADA Laboratories and Anti-Doping Agencies.

The WADA Independent Observer report for the Rio 2016 Paralympic Games was released in mid-April. Despite the many significant challenges faced in the lead up to and during the Games, the IPC was commended for running an effective doping control programme in line with the World Anti-Doping Code and International Standard. It was also praised for implementing a number of good practices that could serve as an example to other anti-doping organisations and major event organisers.

The WADA report identified 75 recommendations and these were discussed at June's IPC Anti-Doping Committee on an agenda that also included NPC Code Compliance and PyeongChang 2018 preparations.

June's IPC Anti-Doping Committee meeting was the final one for Toni Pascual who, after 22 years, stepped down from his position as Chairperson. His replacement will be announced in 2018.



May and September.

During the year, the IPC Taskforce - set-up to assist the IPC Governing Board in determining whether NPC Russia had met its reinstatement criteria – met three times and provided updates to the Board in January,

As the reinstatement criteria had not been met in full, the Governing Board decided to maintain NPC Russia's suspension. In September, the Board put in place a limited interim measure for Russian athletes to compete as neutrals in qualification events across four sports for the PyeongChang 2018 Paralympic Winter Games, subject to meeting certain published conditions.

This limited interim measure was intended to preserve the ability of NPC Russia to enter its qualified athletes into the PyeongChang 2018 Paralympic Winter Games should it have its suspension lifted in time.

The winter World Para Sports where Russian athletes meeting the pre-determined conditions were allowed to compete as neutrals were alpine skiing, biathlon, cross-country skiing and snowboard. Under the sport rules for Para ice hockey, Russia has already missed the opportunity to qualify for the Games.

By the end of 2017, the IPC, as part of its anti-doping programme, had collected 1,485 samples which consisted of in and out-of-competition tests of blood and urine. Three athletes were sanctioned by the IPC during the year for anti-doping violations.

IPC Anti-Doping – Annual Statistics 2017

IPC Anti-Doping Code, article 14.4: "The IPC shall publish at least annually a general statistical report of its Doping Control activities, with a copy provided to WADA."

WORLD PARA SPORTS	URINE TESTING (OOC)	URINE TESTING (IC)	BLOOD TESTING (OOC)	BLOOD TESTING (IC)	TOTAL TESTS (URINE)	TOTAL TESTS (BLOOD)	TOTAL (URINE + BLOOD)	AAF	ATF	ADRV
PARA ALPINE SKIING	15	59	1	0	74	1	75	1	0	0
PARA ATHLETICS	129	275	109	0	404	109	513	5	0	0
PARA BIATHLON	3	35	2	0	38	2	40	0	0	0
PARA CROSS COUNTRY SKIING	129	49	216	0	178	216	394	0	0	0
PARA DANCE SPORT	0	7	0	0	7	0	7	0	0	0
PARA ICE HOCKEY	15	28	4	0	43	4	47	0	0	0
PARA POWERLIFTING	80	169	36	0	249	36	285	2	0	1
PARA SNOWBOARD	0	34	0	0	34	0	34	2	0	0
PARA SWIMMING	21	37	5	0	58	5	63	0	0	0
SHOOTING PARA SPORT	0	19	0	0	19	0	19	2	0	1
TOTAL	392	712	373	0	1104	373	1477	12	0	2

TOTAL (IPC + Non-IPC sports)	392	720	373	0	1112	373	1485	13	0	2
TOTAL	0	8	0	0	8	0	8	1	0	0
JUDO	0	4	0	0	4	0	4	1	0	0
FOOTBALL 7-A-SIDE	0	4	0	0	4	0	4	0	0	0
*NON-IPC SPORTS	URINE TESTING (OOC)	URINE TESTING (IC)	BLOOD TESTING (OOC)	BLOOD TESTING (IC)	TOTAL TESTS (URINE)	TOTAL TESTS (BLOOD)	TOTAL (URINE + BLOOD)	AAF	ATF	ADRV

* Testing conducted at the Youth Parapan Games, Sao Paulo, Brazil (major games competition conducted under IPC Governance).

AAF	Adverse Analytical Finding	A report from a laboratory or other WADA approved testing entity that identifies in a specimen the presence of a prohibited substance or its metabolites or markers, or evidence of the use of a prohibited method.
ATF	Atypical Finding	A report from a laboratory or other WADA approved entity which requires further investigation as provided by the International Standard for Laboratories or related Technical Documents prior to the determination of an Adverse Analytical Finding.
ADRV	Anti-Doping Rule Violation	An AAF or ATF, or any other investigation that is not supported by a TUE or where no apparent departure of the applicable International Standards is derived.

Anti-doping education and activities

Besides using the IPC website as a main source of information within the Paralympic Movement for antidoping matters and WADA news, targeted educational and awareness programmes were held in conjunction with IPC competitions and events. This included:

- Ongoing "Raise the Bar the bar is reloaded" anti-doping education programme targeted to Para powerlifting. These sessions were held at the Para powerlifting World Cup in Dubai, UAE; Para powerlifting World Cup in Eger, Hungary; and Para powerlifting and Para swimming World championships in Mexico City, Mexico
- Para Athletics World Championships: outreach booth in partnership with Clean Athletics in London, Great Britain
- Para Athletics Junior World Championships: outreach booth run by the IPC in Nottwil, Switzerland
- Youth Para Pan American Games: outreach booth in partnership with the Brazilian Paralympic Committee in Sao Paulo, Brazil

- Para Nordic Skiing World Cup: outreach booth in partnership with the Korean Anti-Doping Agency (KADA) in PyeongChang, South Korea
- World Para Ice Hockey Paralympic Winter Games Qualification: in person education sessions in Östersund, Sweden
- Proud Paralympian Athlete's Forum: session for athlete representatives of the international federations and NPCs in Duisburg, Germany

In addition, Proud Paralympian education sessions targeting young/developing athletes addressing the topic of sporting ethics and fair play where held at:

Youth Para Pan American Games in Sao Paulo, Brazil European Youth Para Games in Genoa, Italy

Para powerlifting and Para swimming World Championships (Agitos Foundation training camp) in Mexico City, Mexico.

Sanctioned athletes announced in 2017 (IPC as Result Management Authority)

NAME	M/F	COUNTRY	SPORT	EVENT	SANCTION START DATE	SANCTION	SUBSTANCES(S)
*Novak, Martin	м	CZE	Para Ice Hockey	2016 IPC Ice Sledge Hockey World Championships	20 January 2017	6 months	Indapamide
Abougharbya, Rehab	F	EGY	Para Powerlifting	Para Powerlifting World Cup Eger, Hungary	12 June 2017	20 months	Oxandrolone
Jonsson, Philip	М	SWE	Shooting Para Sport	Szczecin 2017 World Shooting Para Sport Grand Prix	16 August 2017	1 month	Prednisone and Prednisolone

* Case received in 2016, but completed and announced in 2017

IPC Therapeutic Use Exemption (TUE) management

IPC SPORTS	APPROVED TUES	RECOGNISED TUES*	REJECTED TUES**	NOT PROCESSED/ CANCELLED
PARA ALPINE SKIING		6		4
PARA ATHLETICS	6	21	2	17
PARA ICE HOCKEY		3		
PARA NORDIC SKIING		1		
PARA POWERLIFTING	5	7	3	5
SHOOTING PARA SPORT	1	6		4
PARA SNOWBOARD	1			
PARA SWIMMING	8	18		14
PARA DANCE SPORT		1		1
TOTAL	21	63	5	45

* Includes TUEs which were automatically recognised, and those which were reviewed by the IPC Medical Committee prior to recognition.

** Includes TUEs reviewed for recognition where recognition was not granted

Education programme and activities (Article 19)

Besides daily management of the IPC website - anti-doping as a main source of information and the further dissemination of WADA news within the Paralympic Movement through IPC media and communication channels; targeted educational and awareness programmes were held in conjunction with IPC competitions and events, including:

- Ongoing "Raise the Bar the bar is reloaded" anti-doping education programme targeted to Para powerlifting
- Para powerlifting World Cup Dubai, UAE
- Para powerlifting World Cup Eger, Hungary
- Para powerlifting and Para swimming World championships Mexico City, Mexico
- Para Athletics World Championships: outreach booth in partnership with Clean Athletics London, England
- Para Athletics Junior World Championships: outreach booth run by IPC Nottwil, Switzerland
- Vouth Para Pan American Games: outreach booth in partnership with the Brazilian Paralympic Committee Sao Paulo, Brazil
- World Para Ice Hockey Paralympic Winter Games Qualification: in person education sessions Östersund, Sweden

In addition, Proud Paralympian education sessions targeting young/developing athletes addressing the topic of sporting ethics & fair play where held at:

- Vouth Para Pan American Games Sao Paulo, Brazil
- European Youth Para Games Genoa, Italy
- Para powerlifting and Para swimming World championships (Agitos Foundation training camp) Mexico City, Mexico.

Para Nordic Skiing World Cup: outreach booth in partnership with the Korean Anti-Doping Agency (KADA) – PyeongChang, South Korea

Proud Paralympian Athlete's Forum: session for athlete representatives of the International Federations and National Paralympic Committees – Duisburg, Germany

Improve the recognition and value of the Paralympic brand

Strategic priorities

Develop and implement a long-term brand vision that ensures greater understanding, consistent usage, exposure, recognition and affinity across the world, in particular in key territories

Develop and implement a strategy to increase the quality, recognition and awareness of Para sport, its main events and leading Para athletes 365 days a year.

Territories that broadcast World Para Sport events in 2017



Broadcast

Throughout the year, the IPC ensured the live broadcasting of a number of Para sport events and secured a number of long-term agreements through to 2020.

The 2017 World Para Alpine Skiing Championships in Tarvisio, Italy, were livestreamed via the IPC website and the sport's website. Highlights packages and news clips were produced and coverage was secured on ARD/ZDF (Germany), BBC (Great Britain) CPC (Canada), DeporTV (Argentina), NHK (Japan), ORF (Austria), RAI (Italy), SSR SRG (Switzerland) and TVNZ (New Zealand).

February's World Para Nordic Skiing Championships in Finsterau, Germany, were livestreamed while news and highlights coverage were secured on ARD/ZDF, NHK and SSR SRG.

Although there was no live coverage of the Big White 2017 World Para Snowboard Championships in Canada, a highlights and news package were produced postevent. This led to coverage on ARD, Channel 4 (Great Britain), Channel 7 (Australia), CPC, NBC (USA), NHK, NPC Netherlands and YLE (Finland).

In April there was live coverage of the Gangneung 2017 World Para Ice Hockey Championships from South Korea. The live stream featured on the IPC and World Para Ice Hockey websites, as well as CPC in Canada. Coverage was also secured on ARD/ZDF, KBS (South Korea), NBC and RAI.

The London 2017 World Para Athletics Championships were the most broadcast Para sport event outside of the Paralympic Games. There were 25 Rights Holding Broadcasters (RHBs) who beamed 360 hours of coverage to 87 territories, reaching a cumulative audience of 262 million people. This compares to 18 RHBs and 67 countries for Doha 2015.

Rights holders for the event included APC and Fox Sports (Australia), ARD/ZDF, BBC Radio (Great Britain), CCTV (China), Channel 4, Claro Sports (Latin America), CPC, DeporTV, DR (Denmark), France TV (France), GKS/Doordarshan (India), Globo (Brazil), NBC, NHK, NRK (Norway), ORF, RAI, SRG SSR, Sri Lanka Rupavahini Corporation (Sri Lanka), SuperSport (South Africa and Sub Sahara), TBS (Japan), TVE (Spain), TVNZ and YLE.

The event was also livestreamed on the IPC and the sport's website.

In December, the World Para Swimming Championship were broadcast from Mexico City. The broadcasters who covered the event in addition to Paralympic.org were Claro Sports (Latin America), TVE, RAI, TVNZ, ARD/ZDF, Globo, DeporTV, Greek media, NBC, NRK, ORF and RUV.

With Channel 4 and NHK granted the Paralympic broadcasting rights in Great Britain until 2020 and Japan until 2024 respectively, the IPC spent much of the year in positive negotiations with a number of broadcasters around the world regarding coverage of PyeongChang 2018 and Tokyo 2020.

The European Broadcasting Union (EBU) extended its long-term partnership with the IPC through to 2020. It secured the media rights on all platforms for the PyeongChang 2018 and Tokyo 2020 Paralympics for all EBU territories, except the United Kingdom.

In New Zealand, it was announced that TVNZ and Attitude Pictures extended their media partnership with the IPC to cover PyeongChang 2018 and Tokyo 2020.

An agreement with BBC Radio for PyeongChang 2018, Tokyo 2020 and a number of major World Para Sport events was also finalised.

Towards the end of the year, the IPC appointed ISB as the Host Broadcaster for the Dublin 2018 World Para Swimming European Championships and the Berlin 2018 World Para Athletics European Championships.



Brand

As a result of commercial partners and Organising Committees utilising the IPC brand on a more frequent basis, the IPC developed and launched the "inMotion" brand approval platform. The system aims to make the signing-off process much more efficient and transparent to both internal and external stakeholders. The online platform allows real-time file sharing and commenting. among other functionalities, and primarily serves IPC staff and relevant partners.

To ensure consistent use of the Agitos across the Paralympic Movement, the IPC brand team created or redesigned emblems for the 11 NPCs in 2017: Algeria, Armenia, Belarus, Bulgaria, Grenada, Lao, Liberia, Panama, Somalia, Syria and Timor-Leste.

There are now just nine NPCs that still do not have an emblem.

Agitos Foundation brand update

The Agitos Foundation brand was updated according to its new mission and PARA focus areas – Pathways, Awareness, Representation and Ambassadors. All the adjustments and changes were summarised in a brand book that outlined the correct usage of the brand and provide details about its identity.



Alongside Great Big Events, an agency focused on sports presentation the IPC created a template deck of graphics and vision items for use at Para athletics, Para powerlifting and Para swimming events. The graphics and items will be provided to Local Organising Committees for utilisation on big screens during events.

- monetised

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World Para Sport branding

After introducing the new World Para Sport brands at the end of 2016, the implementation of them continued in 2017 across a range of assets.

The new brand was incorporated into the look for the 2017 World Championships in alpine skiing, athletics, Nordic skiing, powerlifting, snowboard and swimming.

The brand team also developed simplified versions of the sports pictograms which will allow for a recognisable visual representation of the sport even on small applications, for example on social media.

New communications strategy

The IPC Media and Communications team produced a four-year communications strategy (2017-2020) in the first quarter of the year to build on the success of previous years. The new strategy aims to:

Create content/assets that can be fully utilised by external news organisations and where possible

• Work with the IPC membership and external stakeholders to raise the profile and awareness of all Para sports and leading Para athletes





Digital activities

The IPC's digital media channels enjoyed a recordbreaking year, reaching and engaging more people than ever before in a non-Paralympic Games year.

Paralympic.org, the IPC website, attracted 3,151,782 visitors, a 13.2 per cent increase on 2015 the previous non-Paralympic year. Boosted by more live results and video content, the websites for World Para Alpine Skiing, World Para Athletics, World Para Nordic Skiing and World Para Snowboard all had their best years in terms of visitor numbers, shattering all previous records.

During the year nearly 2,500 stories were uploaded to the IPC website covering all 28 Paralympic sports, while livestreams from various Para sports around the Movement proved hugely popular and a welcome addition for visitors.

Towards the end of 2017 work began with IPC Worldwide Paralympic Partner Atos on the development of a new IPC website which will launch in late 2018.

On Facebook, Instagram and Twitter, the number of followers to the IPC's main @Paralympics account grew by 19.2 per cent during the year to 930,029.

The number of followers to the World Para Sport accounts increased to 293,605, an increase of 26.6 per cent on 2016.

With the support of a global volunteer network, social media posts were made across accounts in various languages including French, Mandarin, Portuguese and Spanish.

Throughout the year 20.7 million IPC-generated videos were viewed on YouTube. Viewers consumed more than 49 million minutes of content, the equivalent of 93 years! The subscriber base grew by 37.6 per cent during the year to 96,279 people.

Overall, the IPC's digital activities in 2017 reached 965 million people. The success of the digital media channels saw the IPC move into the top 10 sport organisations in Sportcal's Social Media Index 2017.



New look Paralympian

In April, a new-look Paralympian magazine was launched which specifically targets the IPC membership and aims to share best practice and case studies with the wider Paralympic Movement.

The whole magazine was redesigned and revamped to provide even more in-depth information, features and news from across the Paralympic Movement.

A decision was also taken to publish two editions each year compared to three in previous years.

Ones to Watch

The Ones to Watch for all 22 Paralympic summer sports were announced in January. Produced in partnership with each respective international federations, the aim of the initiative is to raise the profile of leading athletes in each sport, making them the focus of all editorial and PR plans.

To help raise the profile of the Ones to Watch athletes, video content was produced telling the stories of a number of them. These videos were shared with NPCs and broadcasters.

World Para Sport support

PR, media and digital plans were created and implemented for all 10 World Para Sports. Each plan focussed on raising the profile of leading Ones to Watch athletes and major events.

Ahead of the London 2017 World Para Athletics Championships, BP supported the sport in the development of four athlete video profiles which proved hugely popular on digital media.

During the event, thanks to the support of BP and Allianz, daily video highlight packages were produced, together with clips of all races, events and magical moments for use on digital media.

Support of international federations

To support the international federations which are independent of the IPC, 12-month-long editorial and PR plans were created by the IPC for each Paralympic sport. At least one story per month was produced for each helping to promote major events and Ones to Watch athletes. The majority of stories were produced by the IPC's network of 40 volunteer writers around the world and all stories created were uploaded to the IPC website and provided to the respective international federation.

Following the success of the volunteer writers programme, the IPC now also supports international federations in digital media by offering advice, creating content plans and by recruiting social media volunteers.

The support is already paying dividends. In August, the IPC supported the IBSA Football 5-a-side European Championship by sharing the livestream of the event across the IPC's digital channels, as well as partner websites.

The clash between England and Germany was viewed by 1.5 million people on Facebook, while on YouTube there were more than 110,000 views of the action during the tournament, equating to more than 750,000 minutes watched.



Top 50 Moments

The top five were:

- 2
- 3
- 4

IPC marketing and media summit

The aim of the summit was to share examples of best practice from within the Paralympic Movement and discuss areas of collaboration for the years ahead. Guest speakers included athletes Jonnie Peacock.

Liam Malone and Heinrich Popow as well as representatives from outside the Movement including Twitter, NBC, World Rugby, Saatchi & Saatchi, Nielsen, IOC, Chelsea FC and Mediacom.

Award

IPC Commercial and Marketing Director Alexis Schäfer was among those to be named to the prestigious Leaders Under 40 Awards Class of 2017 in the 'Leadership category' by the Leaders and Aspire Academy.

A black-tie Awards Dinner was held at the iconic Natural History Museum in London, Great Britain, on 3 October during Leaders Week. With an audience of over 500 established and inspiring leaders in the room, 42 candidates selected for the Class of 2017 were recognised for their achievements and for the impact they have made to their discipline, organisation and sport.

Around 580 nominations were received over the ninemonth campaign. The categories included this year were Digital, Entrepreneurship, Leadership, Marketing & Communications, Sales, and Legal & Governance.

For the sixth successive year, the IPC closed out 2017 by announcing its Top 50 Moments. Following nominations from NPCs and international federations, a different moment was announced each day from 12 November counting down to the top moment on 31 December.

1 Election of Andrew Parsons as IPC President IPC winning the Lui Che Woo Prize

Paralympics heading to Paris 2024 and LA 2028 Success of the London 2017 Athletics World Championships

5 Americas Paralympic Committee turns 20

Coinciding with the London 2017 World Para Athletics Championships, the first IPC marketing and media summit took place in the British capital at the headquarters of broadcaster Channel 4.

More than 100 people, made up of representatives from NPCs, broadcasters, commercial partners and Organising Committees attended.





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FOLLOWERS

2015

2016

2017



FOLLOWERS



YouTube youtube.com/paralympics



Build

Strategic priorities

- Grow income through targeted, long-term global alliances and maximise revenue by smarter pricing of the IPC's assets, based on better valuations of the Paralympic brand in different markets
- Maximise commercial opportunities from the sale of broadcasting rights and achieve cost coverage of broadcasting production as part of a long-term financial sustainability strategy

sustainable funding

Ensure greater value across the IPC's activities by fostering value for money awareness, controlling expenditure and optimising operational costs.

IPC revenue

The IPC generated a total revenue of EUR 21,819,601 during the 2017 financial year and incurred total expenses of EUR 21,793,889.

IPC revenue

The IPC's revenue grew to EUR 21,819,601 for the 2017 financial year, an increase of 9.2 per cent on 2016.

Almost half of the IPC's core income was generated through marketing and broadcasting fees from Paralympic Games organising committees, sponsorship and fundraising efforts. A record EUR 11,218,905 was raised in this area, a 20.7 per cent increase on the previous year, and more than double the EUR 4,940,019 generated in 2013, the same stage of the last Paralympic cycle.

Due to the staging of World Championships in nine of the 10 sports for which the IPC acts as international federation, the revenue generated from World Para Sports (IPC Sports) grew to EUR 4,551,551. This is a growth of 85.0 per cent on 2016. This revenue included fees for competition entries, athlete licenses and competition approvals.

The remainder of the revenue came from membership fees, grants, broadcasting projects, special project funding and other sources.

IPC expenditure

Compared to 2016, the IPC's expenditure grew to EUR 21,793,889 in 2017, an increase of 9.2 per cent.

Almost one third of this expenditure - EUR 7,259,048 - was spent on administration, covering the IPC's day-to-day running costs and depreciation of assets and software. Expenditure in this area grew by 29.6 per cent compared to 2016, mainly due to significant investments in cyber security and IT services. The amount spent overall on salaries for IPC, World Para Sports and Agitos Foundation staff increased by 17.1 per cent as the IPC workforce grew from 89 employees to 101 during the year.

The amount spent on membership engagement and NPC development more than doubled to EUR 2,053,065.

Costs related to the Executive Office grew to EUR 1,142,715 from EUR 588,219 in 2016. The increase in costs was related to legal fees associated with the Russian Paralympic Committee's membership suspension, transition activities as Andrew Parsons succeeded Sir Philip Craven as IPC President, staging three Governing Board meetings and organising the first Athlete Forum in Duisburg, Germany.

In total EUR 5,026,506 was spent on sports operations. This included EUR 450,000 worth of grants to international federations, management costs of World Para Sports and provisions for World Para Sports from the revenues they generated, as well as grants to World Para Sport competition hosts, including the organising committees of World Championships.

The hosting and live broadcast of many World Championships, as well as other sport events, led to broadcasting projects costs increasing to EUR 1,363,384.

The IPC allocated EUR 2.47 million to unrestricted reserves and EUR 200,000 to earmarked reserves.









International Paralympic Committee Annual Report 2017

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Statement of Financial Condition (as of 31 December 2017)

ASSETS	2016	2017
Fixed Assets	383,268	469,728
Current Assets	955,197	3,142,079
Cash and Bank Balances	7,071,871	8,750,017
Prepaid Expenses	1,031,633	1,815,269
TOTAL ASSETS	9,441,969	9,441,969

EQUITY AND LIABILITIES	2016	2017
Equity	4,854,444	6,867,253
Provisions 1)	2,570,808	3,230,715
Liabilities	1,071,677	1,770,911
Deferred Income	945,040	2,308,214
TOTAL EQUITY AND LIABILITIES	9,441,969	14,177,093

1) Including provisions for IPC Sports

Statement of Income (as of 31 December 2017)

REVENUE	2016	2017
Membership Fees	299,650	304,450
IPC Sports Revenue 1)	2,460,817	4,551,551
Marketing & Broadcasting/Sponsoring/Fundraising ²⁾	9,296,797	11,218,905
Grants	1,927,380	2,246,381
Broadcasting Projects	773,587	1,818,905
Other	676,324	932,626
Specific Project Funding ³⁾	4,543,267	746,784
TOTAL REVENUE	19,977,822	21,819,601

EXPENSES	2016	2017
Executive Office	588,219	1,142,715
Paralympic Games	200,332	182,240
Administration 4)	5,602,378	7,259,048
Sports Operations ⁵⁾	3,121,607	5,026,506
Sport and IFs Relations	68,608	39,520
Medical and Scientific	641,537	659,872
Media and Communication	446,089	361,543
Marketing and Commercial	160,582	275,009
Broadcasting Projects	573,337	1,363,384
Membership Engagement and NPC Development	1,006,094	2,053,065
Specific Project Expenditure	4,102,805	988,054
Allocation to/ Use of (-) reserve funds/provisions (net)	302,002	-227,067
Allocation to unrestricted reserves	2,055,000	2,470,000
Allocation to earmarked reserves	1,095,000	200,000
TOTAL EXPENSES	19,963,590	21,793,889
RESULT	14,232	25,712

- 1) Entry fees from IPC Sports competitions, Athletes' License fees, Competition Approval fees, other Sports related fees (related expenses see 5)
- 2) Marketing & Broadcasting fees from Organising Committees, Sponsoring and Fundraising Revenue
 - expenses to be found under "Specific Project Expenditure"

International Paralympic Committee Annual Report 2017

3) Project related resources incl. IPC Academy activities, VISTA Conference 2017 and General Assembly 2017, and, for 2016, the Rio Paralympic Games activities. Related

4) Administration, general operations and corporate services, salaries for IPC Headquarters staff, and depreciation of assets and software 5) Grants to IF Sports, Grants to Organisers of IPC Sports competitions, Management costs of IPC Sports and provisions for IPC Sports from IPC Sports revenue

Shape organisational capability

Strategic priorities

- Establish an IPC staff community where there is respect for diversity, high professional expectations and all staff members have opportunities to engage in the pursuit of excellence
- Provide guidance and support to the IPC sports in order for them to achieve further growth and attain long-term sustainability

man

- Strengthen the capability and capacity of the organisation to excel as the spearhead of the Paralympic Movement and align with leading operating practices
- Encourage best practices within the Paralympic Movement and use knowledge sharing and professional education to strengthen member organisations capabilities.



IPC General Assembly

At the 18th IPC General Assembly in Abu Dhabi, UAE, Brazil's Andrew Parsons was elected as the new IPC President, succeeding Sir Philip Craven who stepped down after 16 years in the role.

Amid unprecedented global interest, a record 163 organisations with voting rights attended the event which took place from 7-8 September. Parsons, the former IPC Vice President, was elected after one round of voting, defeating rival candidates Patrick Jarvis of Canada, John Petersson of Denmark and Haidi Zhang of China.

New Zealand's Duane Kale was elected Vice President in a closely fought race.

Ten Members at Large were elected to the Governing Board after six rounds of voting. Originally 21 candidates stood for election.

Ahead of the elections, an independent legal firm vetted all candidates while the IPC Electoral Commission – consisting of Linda Mastandrea, Mark Copeland and Dr. Bob Steadward - monitored the candidates' campaigns. Steadward and Copeland oversaw the elections in Abu Dhabi.

At the General Assembly, representatives from 49 NPCs benefitted from the IPC's enhanced solidarity programme.

IPC Governing Board

The IPC Governing Board met three times in 2017 prior to September's elections, while an informal meeting was held with the new Board following the elections.

At January's meeting in Bonn, the Board adopted the IPC's new Diversity and Inclusion Policy. It has since been shared with the UNESCO Secretariat, Tokyo 2020 and Beijing 2022 Organising Committees, non-IPC sport federations, IPC Regional Organisations and the IPC Women in Sport Committee. In addition, the policy has been incorporated into training sessions organised by the Agitos Foundation and the World Academy of Sport.

The Board approved a new IPC Policy on Non-Accidental Violence and Abuse which aims to further protect the interests of all Para athletes within the Paralympic Movement, and approved the nomination forms and process for the Governing Board elections. They also agreed on a candidate vetting process.

May's meeting took place in Barcelona, Spain, and the Board attended a special reception at the City Hall to celebrate the 25th anniversary of the 1992 Paralympic Games.

At the meeting the IPC's finances and future budget were discussed, the Americas Paralympic Committee







presented an update on activities taking place within the region and a number of motions to be put forward to September's IPC General Assembly were assessed and approved.

A recommendation was received from the IPC Athletes' Council to ensure the representation of more impairment groups and a better balance of the regions. Following this, the Board supported the Council's request to co-opt Singaporean boccia athlete Nurulasyigah Mohammad Taha and South Korean track and field athlete Suk Man Hong as members to the Council on two-year terms.

The recipients of the Paralympic Order at September's General Assembly were also agreed upon and the Board endorsed the Declaration of the International Forum for Sport Integrity.

At September's meeting, the Board approved the 4 medals event programme for the Tokyo 2020 Paralympic 5 Games (See page 18).

The IPC Taskforce – created to monitor the progress of the Russian Paralympic Committee in meeting its reinstatement criteria following its suspension in August 2016 – updated the IPC Governing Board at meetings in January, May and September. Although pleased with the Russian Paralympic Committee's progress, the Taskforce recommended the suspension remain intact as a number of key criteria had not been met.

In September, the Board put in place a limited interim measure for Russian athletes to compete as neutrals in qualification events across four sports for the PyeongChang 2018 Paralympic Winter Games, subject to athletes meeting certain published conditions.

The limited interim measure was intended to preserve the ability of the Russian Paralympic Committee to enter its qualified athletes into the PyeongChang 2018 Paralympic Winter Games should it have its suspension

lifted in time.

IPC Governing Board members 2017-2021

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- 3

6

8

7

- Sung II Kim (KOR) 9

- 12 Muffy Davis (USA)
- 13 Luca Pancalli (ITA)

The winter World Para Sports where Russian athletes meeting the pre-determined conditions were allowed to compete as neutrals were alpine skiing, biathlon, crosscountry skiing and snowboard. Under the sport rules for Para ice hockey, Russia missed the opportunity to qualify for PyeongChang 2018.

1 Mohamed Alhameli (UAE)* Chelsey Gotell (CAN) IPC Athletes' Council representative** Leonel da Rocha Pinto (African Paralympic Committee) Andrew Parsons (BRA)* President Debra Alexander (ITU) Tim Reddish (GBR) Xavier Gonzalez (ESP) IPC CEO*** Rita van Driel (NED)* 10 Yasushi Yamawaki (JPN)* 11 Sir Philip Craven (GBR) Former President 14 Duane Kale (NZL)* Vice President 15 Juan Pablo Salazar (COL)

Denotes candidates were re-elected to the Governing Board. All others were newly elected. Denotes ex-officio member with voting right. *** Denotes ex-officio member without voting right.

Growth in the IPC financial support to international federations and Regional Organisations



IPC Membership

The IPC now has 202 members. This new number results from the IPC General Assembly's approval in September of the NPCs of Bhutan and Grenada as new members and the termination of membership of NPC Mauritania after four years of suspension for inactivity.

Following their non-inclusion in the Tokyo 2020 Paralympic Games programme, World Sailing and CP Football had their statuses changed from international federation (and therefore full IPC members) to recognised international federation, a category which does not include full IPC membership rights.

The International Bobsleigh & Skeleton Federation, Union International de Pentathlon Moderne, World Armwrestling Federation, World Flying Disc Federation all had their status as IPC recognised federations extended. Joining them as newly recognised federations were the International Federation of Sport Climbing and the International Surfing Association.

The World Squash Federation lost its status as an IPC recognised federations due to insufficient activity.

By the end of the year, five IPC members were suspended. The NPCs of Djibouti, Malta, St Vincent and Sudan are suspended for either failure to pay membership fees or inactivity. The Russian Paralympic Committee remained suspended due to its inability to fulfil its IPC membership responsibilities and obligations, particularly the obligation to comply with and abide by the IPC Anti-Doping Code and World Anti-Doping Code (to which it is a signatory).

IPC Athletes' Council

At a meeting of the IPC Athletes' Council in late April, former Canadian Para swimmer Chelsey Gotell was elected as Chairperson, succeeding compatriot Todd Nicholson. In addition to forming part of the IPC Governing Board, Gotell will serve as the IPC representative on the IOC Athletes Commission.

During April's meeting, there was an open discussion on various topics, including communications, the Proud Paralympian programme, anti-doping and classification. The group also identified priorities and objectives for their current terms of office.

(46 male/55 female).

and at senior level, one in three women hold positions. As part of its partnership, BP has been supporting Through BP Target Neutral, 4,448.1 tonnes of CO.

the IPC to be more environmentally friendly, including offsetting all of the organisation's greenhouse gas emissions from business travel between 2014 and 2016. equivalent created from the IPC's use of flights, trains and taxis over a three-year period has been offset. Carbon offsetting schemes work by financing carbon reduction projects around the world. These projects not only reduce CO₂ emissions but also provide additional benefits in line with the United Nations' Sustainable Development Goals.



Breakdown of the IPC membership at the end of 2017





IPC Management Team

During 2017, the IPC workforce - covering core departments, World Para Sports and Agitos Foundation grew – from 89 to 101 full and part-time staff members

One in 12 members of staff have a known impairment

The composition of the IPC workforce

LUI Che Woo Prize Prize for World Civilisation

Summer World Para Sport strategic plans

In August the IPC published a Strategic Plan detailing how it will develop the four summer World Para Sports for which it acts as international federation between now and 2020 - namely Para athletics, Para powerlifting, shooting Para sport and Para swimming.

Developed during 2016 in consultation with the community of each sport, as well as internal and external stakeholders, the Strategic Plan aims to build on the achievements of the 2013 IPC Sports Strategic Plan and focuses on six strategic goals:

- Competition development
- World Para Sport and athlete development
- World Para Sport brand
- World Para Sport funding
- Organisation infrastructure
- World Para Sport partnerships

In addition to the strategic goals, all four World Para Sports produced their own strategic objectives and key measures to help them track performance and deliverables between now and 2020.

As part of the process, a new common vision and mission, as well as common sport characteristics, were developed to cover all 10 World Para Sports.

The vision is "to enable Para athletes to showcase their abilities and fulfil their full potential at all levels from the grassroots through to the high-performance level", while the mission of World Para Sports is to "develop a long-term competition calendar which encourages and increases athlete participation, provides high levels of professional officiating and classification, fair competition, and boosts the profile of the sport and its athletes."

The IPC will publish a four-year Strategic Plan in 2019 for the five winter sports for which it acts as international federation. The current plan for the sports runs through to the end of 2018.

Lui Che Woo Prize

In mid-August, the IPC was awarded the highly prestigious 2017 Lui Che Woo Prize for World Civilisation in the positive energy category. The award recognises the work of the IPC in making for a more inclusive society through Para sport.

Established in 2016, by Dr. Lui Che Woo, the awards recognise and honour outstanding achievements of individuals or organisations in the promotion of world civilisation.

Amongst the Prize Council who decided on the IPC receiving the award were Dr. Lui Che Woo, Dr. Condoleezza Rice and Dr. James D Wolfensohn.

Former IPC President Sir Philip Craven received the award in Hong Kong at a high-profile ceremony in October. The cash prize of HKD 20 million (EUR 2.2 million) that came with the award has been invested into Agitos Foundation projects.



IPC Academv

Activities implemented by the IPC Academy in 2017 to improve educational standards throughout the Paralympic Movement included:

Excellence Workshops

Throughout the year IPC Academy Excellence Workshops have been ongoing with the Organising Committees of the PyeongChang 2018, Tokyo 2020 and Beijing 2022 Paralympic Games. Further details of the workshops can be found in pages 12 to 21.

Organisational Capacity Programme

The IPC Academy is supporting the Agitos Foundation in the implementation of the Organisational Capacity Programme (OCP). The OCP is designed to encourage increased professionalism, more support from governments, corporates and development agencies, new local partnerships and better visibility, with the ultimate aim of creating sustainable pathways for Para athletes of all levels. Further details of the programme can be found on page 26.

- (19 February) IPC Academy Powerlifting Educator Programme; Dubai, UAE (20-22 February)
- IPC Academy Educator Programme; Berlin, Germany (26-29 June)
- (1-4 July)
- IPC Academy Educator; Cotonou, Benin (7-9 August) In addition, the IPC Academy ran the following online training programmes:

- IPC Coaching Para Sport An Introductory Programme World Para Athletics Classification Programme
- World Para Athletics Technical Officials Programme
- - World Para Swimming Technical Officials Programme



Sport Education Programmes

- As part of its ambition to improve education standards across the Paralympic Movement, the IPC Academy staged a number of workshops during 2017 including: ■ IPC Academy Trainer Programme; Dubai, UAE
- IPC Academy Educator Programme; Berlin, Germany
- IPC Introduction to Para Sport
- World Para Swimming Classification Programme

Foster key strategic partnerships

Strategic priorities

- Harness the full potential and collaborative opportunities of the IPC's partnership with the IOC and the Olympic Movement, building on mature relationships and existing experience
- Further strengthen the IPC's capacity to reach its strategic goals through corporate alliances, building on synergies and common vision

ottobock.

- Foster a sense of community with the Paralympic Movement based on the same shared strategic intent and direction
- Engage with other partner organisations, including the United Nations, Non-Governmental Organisations, governments, universities and research institutes to extend the Paralympic Movement's values beyond sporting horizons.



International Olympic Committee (IOC)

Following the signing of a Memorandum of Understanding in June 2016, good progress was made in 2017 with the IOC on the Long Form Agreement with relevant departments identified to finalise proceedings prior to signing in early 2018.

In addition to discussing the new agreement, both parties talked openly and candidly about a shared desire to better define the working relationship and the desired qualities for partnership. This included an improvement in communications between the two organisations.

The IPC worked closely with the IOC and the bid cities for the 2024 Olympic and Paralympic Games. This included attending meetings and liaising with both cities on the Paralympic aspects of their bids.

After his election as IPC President, Andrew Parsons met with IOC President Bach on two occasions to discuss future collaboration between the IOC and IPC.

Members of the Paralympic Movement were also involved in a number of IOC Commissions during the year.

United Nations (UN)

Throughout 2017 the IPC was in discussions with multiple United Nations (UN) agencies exploring areas for co-operation and partnership.

UN Framework Convention on Climate Change (UNFCC)

To reduce the IPC's carbon footprint, the UNFCC completed an audit of the IPC's two buildings in Bonn, as well as its operations. The audit assessed the size of the IPC's carbon footprint and identified carbon neutral practices that will help reduce it.

UN Volunteers

Discussions are ongoing about how the IPC and the UN Volunteers Programme can best partner. The UN Volunteers Programme is eager to attract and retain persons with an impairment for their coveted two-year international assignments while the IPC is keen to use the programme as a career path for retired Para athletes.

Office of the United Nations High Commissioner on Human Rights

The IPC met with the Office of the United Nations High Commissioner for Human Rights to explore ways of working together to promote sport and social inclusion.

United Nations Educational, Scientific and Cultural Organisation (UNESCO)

Following an invitation from UNESCO, US swimmer Ileana Rodriguez represented the IPC at July's Sixth International Conference of Ministers and Senior Officials Responsible for Physical Education and Sport (MINEPS VI) in Kazan, Russia.

As part of her involvement, Rodriguez – a trained architect - took part in a panel discussion on "developing a comprehensive vision of inclusive access for all" and gave her views on barrier-free access to sport venues and facilities.

The UN Refugee Agency (UNHCR)

To mark World Refugee Day on 20 June, the IPC partnered with the UNHCR to raise awareness of its work in creating Para sport opportunities for refugee athletes.

The IPC ran a story on swimmer Ibrahim AI Hussein and how his participation at the Rio 2016 Paralympic Games transformed his life. The story also included details of an Agitos Foundation Grant Support Programme funded initiative in Greece which aims to increase the number of refugees with an impairment having the opportunity to experience Para sport.

Organised by NPC Greece, "Paralympic Education Development in Refugee Populations" aims to create Paralympic awareness and training opportunities for refugees with impairments, both in their country and neighbouring nations, specifically Serbia and Cyprus. It also provides opportunities for refugees with impairments to participate in training camps, and compete in local and national competitions.

The project's first stage established a network of reliable contacts with the UNHCR. The UNHCR provided a list of 100 refugees with impairments accommodated in Athens and the broader Attica region that are supported by several agents and Non-Governmental Organisations (NGOs) subcontracting with the UNHCR.

German and local government

Positive relations with the state government of North Rhine-Westphalia (NRW) led to EUR 50,000 of financial support of the IPC Athletes' Forum in Duisburg. The NRW Sports Minister attended the event and spoke to the athletes and IPC representatives.

On the Federal level the Ministry of Interior grants increased to an all-time high of EUR 110,000 in 2017. Foreign office grants decreased to EUR 25,000 this year due to budgetary restraints.

Following his election as IPC President Andrew Parsons met with the Mayor of Bonn Ashok Sridharan in October to discuss the city's continued support of the IPC and Paralympic Movement.

Honorary Board





In late October, her Royal Highness (HRH) Crown Princess Victoria of Sweden hosted the biennial IPC Honorary Board meeting at the Royal Palace of Stockholm. The meeting was attended by fellow Board members HRH Princess Margriet of the Netherlands, Paralympic ambassador Hassan Ali Bin Ali, and soprano Maria Guleghina. During the meeting, Andrew Parsons, former IPC President Sir Philip Craven, and the IPC Chief Executive Officer Xavier Gonzalez updated the Board on the progress the IPC and its development arm the Agitos Foundation have made since 2015.

This included a presentation on the record breaking Rio 2016 Paralympic Games, updates on preparations for the next editions of the Paralympics, and the advances the IPC has made during the last two years in relation to its six strategic objectives. The Board was also informed on the many development programmes the Agitos Foundation implements around the world in an effort to grow Para sport.



Worldwide Paralympic Partners

Atos

The IPC and Atos finalised an agreement extending the partnership which began in 2006 through to 2020.

During the year the discussions were held on how the IPC and Atos can work together to test accessible points of sale technology for people with a vision impairment at a Paralympic Games or Para sport competition.

Atos started work developing a new version of the IPC website that will be launched in late 2018. Progress was also made in creating and introducing a "chatbot" to the IPC website for the PyeongChang 2018 Paralympic Winter Games. A "chatbot" is an automated sports information service that enhances a user's online experience.

Ottobock

In March Ottobock held a Ski Clinic in Auron, France, whereby current and aspiring snow sport athletes could try its ProCarve prosthesis.

For the London 2017 World Para Athletics Championships, Ottobock provided a repair service for competing athletes and created a number of digital and video assets to promote the event.

Working together with the Agitos Foundation, Ottobock also created a module on building a running blade for the I'mPOSSIBLE education programme.

The IPC supported Ottobock in finalising its partnership agreement with PyeongChang 2018 which was signed in late November. Discussions also began about Ottobock becoming an Official Supplier of World Para Athletics ahead of the Berlin 2018 European Championships.

Panasonic

During the year, the IPC and Panasonic worked together to finalise a long-form agreement. At the same time, Panasonic expressed strong interest in using the IPC marks in local markets to engage Panasonic affiliates in the global Paralympic partnership.

Discussions were ongoing about Panasonic's activation plans for PyeongChang 2018 and, in late December, an introductory meeting was held between Andrew Parsons, Xavier Gonzalez and President Tsuga from Panasonic.

Samsung

In March, Samsung Brazil fulfilled a pledge made in September 2016 as part of the #FilltheSeats campaign. A gift of EUR 52,000 was made via NPC Brazil and was used to deliver the Proud Paralympian programme at the Sao Paulo 2017 Youth Parapan American Games.

Ahead of the PyeongChang 2018 Paralympic Winter Games work began on the Samsung Bloggers initiative. For every Paralympic Games since London 2012, leading athletes have recorded video blogs from behind the scenes using Samsung devices. Such exclusive content has then been shared with broadcasters and on IPC digital channels.

Through the #ProudParalympian programme, the IPC and Samsung launched a recruitment campaign to find 19 athletes, three officials and three super-fans to produce video blogs during the Games.

Discussions also began with Samsung regarding the distribution of Samsung Galaxy Note 8 phones to all Paralympians and athlete guides at PyeongChang 2018.

Toyota

The eight-year-long IPC-Toyota Motor Corporation Worldwide Partnership came into effect on 1 January 2017.

The IPC and IOC worked with Dentsu and Saatchi & Saatchi on the development of Toyota's first global campaign "Start Your Impossible". Launched in mid-October it is part of Toyota's ambition to lead the way to the future of mobility, enriching lives around the world with the safest and most responsible ways of moving people. The IPC assisted by providing feedback, recommendations and approvals on all the creative assets and execution, many of which featured Paralympic athletes.

Locally, the IPC developed two principal methods for transferring the marketing and supply rights to Toyota Motor Corporation.

For 24 NPCs, Toyota Motor Corporation entered into a direct agreement with them while in the case of the remaining NPCs, the Agitos Foundation provides all of them with access to education and training programmes. Some also receive a small payment. In each case the IPC retains the commercial rights to the Mobility Category from these NPCs and assigns these directly to Toyota Motor Corporation.

To support NPCs in developing relationships with their local Toyota affiliates, the IPC produced an informative toolkit which provided NPCs with the necessary information to support them in building a successful eightyear partnership with their respective Toyota affiliate.

By the end of the year nearly 85 per cent of all NPCs had been introduced to their respective national Toyota affiliate.

Ahead of the London 2017 World Para Athletics Championships, the IPC facilitated the partnership between Toyota GB and the Local Organising Committee to become a national partner.

In December 2017 Toyota agreed to become a World Para Alpine Skiing partner for races in 2018 and leading up the PyeongChang 2018 Paralympic Winter Games.

Visa

October.

A partnership extension with Visa, the IPC's longest serving partner dating back to 2003, was announced in

As part of the new agreement through to 2020, the IPC and Visa will work together over the coming years to create engaging digital media campaigns that support the Games and athletes, and highlight innovative payment technologies around the world.

Following the announcement, work began planning on a campaign for PyeongChang 2018 featuring a number of Paralympic athletes.

Under the agreement Visa retains exclusive marketing and promotional rights within the Payment Services category and activation opportunities for financial institution clients and merchants throughout the world.



International Partners

Allianz

Allianz renewed its World Para Athletics partnership in 2017 until at least 2018. Under the terms of the agreement, which they have the option to extend until 2020, they will support the 2018 European Championships in Berlin, Germany.

This is the second time Allianz have renewed their partnership with World Para Athletics having become the sport's first global partner in 2014. As part of their partnership, Allianz was a National Partner of the London 2017 World Para Athletics Championships while Allianz Switzerland sponsored the Nottwil 2017 World Para Athletics Junior Championships.

Allianz was a tier one partner for the Mexico 2017 World Para Swimming and World Para Powerlifting Championships.

Towards the end of the year, Allianz became the first global partner of the World Para Alpine Skiing World Cup. They used the events as an opportunity to film three athlete profiles and content ahead of PyeongChang 2018

In addition to their support of the IPC and World Para Sports, Allianz had partnerships with 17 NPCs during the year: Argentina, Australia, Colombia, Croatia, Czech Republic, Egypt, Hungary, Ireland, Germany, Great Britain, Greece, Mexico, Morocco, Poland, Slovakia, Slovenia and Switzerland.

Finally, Allianz was the headline sponsor of the 2016 Paralympic Sport and Media Awards held in Abu Dhabi in September. The awards recognised achievements at the Rio 2016 Paralympic Games and the winners were:

Best female

Omara Durand, Cuba, athletics

Best male

Siamand Rahman, Iran, powerlifting

Best female debut

- Beatrice Vio, Italy, wheelchair fencing Best male debut
- Laurens Devos, Belgium, table tennis Beat team
- Turkey women's goalball
- Best official
- Kate McLoughlin, Australia
- Best broadcast
- The Canadian Paralympic Broadcast Consortium **Best written** MARCA
- Best photograph
- Bob Martin, Olympic Information Services

After extending their international partnership through to 2020 in 2016. BP also supported the NPCs of Angola, Azerbaijan, Egypt, Georgia, Germany, Great Britain, Singapore and Trinidad & Tobago. In the USA it struck an agreement to support a number of Para sport governing bodies.

BP was a National Partner of the London 2017 World Para Athletics Championships and further supported the event by working with the IPC to create digital content before, during and after the event. This included athlete profiles, daily highlights and clips of outstanding performances.

The third chapter of BP's Energy Within campaign was launched featuring British sprinter Richard Whitehead. Through BP Target Neutral, 4,448.1 tonnes of CO.

equivalent created from the IPC's use of flights, trains and taxis between 2014 and 2016 was offset.

At the 2017 Paralympic Media and Sport Awards, BP presented the Courage award for only the third time to Iraqi wheelchair fencer Ammar Hadi Ali.

BP hosted a disability in the workplace seminar at its London HQ, and leveraged topics from the Paralympic partnership to promote inclusion and diversity.

Organising Committees, broadcasters and IPC members. Jet Set Sports The IPC and the PyeongChang 2018 Organising Committee appointed Jet Set Sports as Global Authorised Ticket Reseller (GATR) for National Paralympic Committees (NPCs), the general public outside South Korea and international clients for the PyeongChang 2018 Paralympic Winter Games.



International Paralympic Committee 63 Annual Report 2017

Allianz

IPC Suppliers

The Adecco Group continues to be a key partner to Proud Paralympian by running leader training and supporting the creation of three units specifically on career strategy (know your game plan, networking and tools for employment).

DB Schenker

Adecco

In August DB Schenker extended its agreement with the IPC until the end of 2020.

Under the terms of the new agreement DB Schenker will provide logistics, freight forwarding and customs clearance services for a number of IPC events, including upcoming Paralympic Games. The IPC meanwhile will look to offer DB Schenker's services to a number of Local

As part of the agreement Jet Set Sports established a global client ticket portal from where all tickets for the Paralympic Winter Games were made available





Alpine Skiind

World Para Alpine Skiing

The fifth edition of the World Para Alpine Skiing Championships in Tarvisio, Italy, from 22-31 January featured 115 athletes from 29 countries.

Sixteen countries won at least one medal with Germany winning the most overall.

A record 69 accredited media attended the event resulting in more than 500 pieces of media coverage. Live results and coverage from Tarvisio led to a record number of website visitors to the sport's website during January and an 18 per cent increase in the sport's social media following. In total, 9.2 million people were reached during the event via digital media.

At the Championships Australia's Mitch Gourley was re-elected for a second term as the sport's Athlete Representative on the World Para Alpine Skiing Sport Technical Committee (STC). In the role he will act as liaison between the athletes and the decision makers in the sport, as well as a direct link to the IPC Athletes' Council.

Towards the end of Tarvisio 2017, Obsersaxen, Switzerland, was confirmed as the host of the 2019 World Championships.

The 2016-2017 World Cup season featured six competitions. Two were held in Asia including March's World Cup in PyeongChang which acted as a test event for the 2018 Paralympic Winter Games. The PyeongChang World Cup was attended by 112 athletes from 23 nations

For the first time live online World Cup results were provided between December 2016 and March 2017 and January's event in Kranjska Gora, Slovenia, was livestreamed. This led to a significant increase in visitor numbers to worldparalpineskiing.org.

To help grow winter sports in Iran, the country hosted three events in the Alborz mountain range near Tehran in January featuring 10 athletes. These were the first winter Para sport events to be held in Iran and were the culmination of a talent identification programme held in the Asian nation two years ago. To coincide with the events, a National Classification Course featuring 15 participants and a National Technical Officials (NTO) course for 25 people were also staged.

More than 80 delegates from 35 countries attended the World Para Alpine Skiing and World Para Snowboard Sport Forum in Kranjska Gora, from 21-22 May. Organised in conjunction with NPC Slovenia, the forum gave delegates the opportunity to discuss and share ideas for the further development of both sports, update the rules and regulations and look at ways to improve each sport's relevant competition schedules. Both sports also gave feedback on recommendations put forward by those in attendance.

A number of presentations took place during the forum, including from PyeongChang 2018 and Beijing 2022 who provided updates on planning and preparations for the next two Paralympic Winter Games. A post-event review was provided by the Organising Committees of the 2017 World Para Alpine Skiing Championships while a delegation from the Obsersaxen 2019 World Championships presented their vision for the event and an update on preparations.

World Para Alpine Skiing and World Para Snowboard accepted the resignation of Markus Walser as STC Chair

Digital media appeal





in June. He was replaced by Erik Petersen from the USA, the former Vice Chairperson.

In July it was announced that the 2017/2018 season will feature seven World Cups in two regions and all will be livestreamed. The first will be held in mid-December in St Moritz, Switzerland, and the World Cup Finals will be held in Kimberley, Canada, from 8-11 February 2018.

During the same month, a classification expert meeting was held in Bonn. Athletes, coaches, classifiers, researchers, classification experts and sport administrators were involved and discussed matters and further research opportunities for physical impairment classification in the sport.

Following an agreement with the Federation Internationale des Patrouilles de Ski (FIPS) to improve safety at World Para Alpine Skiing events, ski patrol courses were held in Tarvisio ahead of the World Championships and PyeongChang ahead of the test event.

During the season, further research was conducted in the area of vision impaired skiing with the aim to eventually create a sport specific classification system. Further research will be conducted during the 2017/2018 season.

Towards the end of the year, a final site visit ahead of PyeongChang 2018 took place, while World Para Alpine Skiing, together with FIS, visited Beijing to check on preparations for the 2022 Paralympic Winter Games. An international classifier training course for all Para snow sports, in co-operation with Korea Para Ski Association. Korea Nordic Ski Federation for the Disabled and NPC

Korea also took place. Thirteen international and 25 national trainees took part.

On the commercial side of the sport, more than 30 NPCs received alpine skiing and snowboarding equipment at the start of the year courtesy of official supplier LISKI. The gesture was part of the Actualising the Dream project developed by POCOG in partnership with the Agitos Foundation.

The nations that received the equipment span four regions have participated in or organised World Para Alpine and World Para Snowboard sanctioned events, and have licensed athletes in the last two seasons: Argentina, Australia, Austria, Belgium, Bosnia and Herzegovina, Brazil, Canada, Chile, China, Croatia, Czech Republic, Finland, France, Germany, Great Britain, Hungary, Italy, Iran, Japan, Netherlands, New Zealand, Norway, Poland, Serbia, Slovenia, South Korea, Spain, Sweden, Switzerland and USA.

Ahead of the 2017/2018 season an official supplier partnership was struck with TechnoAlpin, the world's leading manufacturer of snow-making technology.

During 2017, a record 130,876 people visited the sport's website, a growth of 46 per cent on 2017.

On social media World Para Alpine Skiing content reached 23.0 million people, more than ever before, and an increase of 319.7 per cent on the previous year.

OFFICIAL SUPPLIERS





Digital media appeal

worldparaathletics.org



World Para Athletics

In terms of competitions, 2017 was the busiest year yet for the sport. The biggest World Championships to date were staged, the first Junior World Championships took place, eight Grand Prix were held and the first Abbott World Marathon Majors series featuring wheelchair racers came to a conclusion

The London 2017 World Para Athletics Championships took place from 14-23 July, weeks prior to the IAAF World Championships in the same venue. The event attracted 1,162 athletes from 89 countries who competed in front of a record 305,000 people. During 10 days of competition, athletes set 33 world, 106 Championship and 130 regional records. Sixty-six countries won at least one medal.

TV pictures were beamed to 87 countries via 25 rights holding broadcasters, while a record 700 media were accredited. Online the Championships reached 96 million people, a significant increase on the 26 million that were reached by the 2015 edition.

A post-event report revealed that the event contributed a direct economic impact of GBP 28.16m to the London economy and a total economic impact ranging between GBP 38.86m and GBP 56.89m, resulting in a total contribution to GDP of between GBP 16.17m and GBP 23.67m.

During London 2017, Allianz extended its partnership with the sport through until the end of 2018, and secured an option to extend the deal through to 2020. Weeks later, Sportissimo became an official supplier through to at least the end of 2018. The fivefigure agreement will see the Italian manufacturer and supplier of track and field equipment supply Para athletics specific equipment, devices and accessories to Local Organising Committees of World Para Athletics events. The two organisations will also work together to develop new Para athletics sport equipment.

Seven athletes were named to a new Athletes Advisory Group for the sport which aims to represent the views of current athletes within World Para Athletics. The group consists of athletes from various classes and countries around the world: Australia's Carlee Beattie. Canada's Jason Dunkerley, South Korea's Gyu Dae Kim, New Zealand's Liam Malone, Great Britain's Stephen Miller, Germany's Marc Schuh, and Ireland's Jason Smyth.

The fifth annual Grand Prix series took place in eight cities between March and June and, for the first time, a Grand Prix was held in Paris, France. A total of 1,494 licensed athletes from 83 NPCs participated across all the Grand Prix.

Seven regional records were broken at the Sao Paulo 2017 Parapan American Youth Games which were held in March. Of the 183 athletes from 15 NPCs that took part, 143 were classified on site.

The Abbott World Marathon Majors Series X – the first to include wheelchair racers - came to a climax at April's Boston marathon following 12 months of races. The USA's Tatyana McFadden and Switzerland's Marcel Hug were crowned the inaugural winners and awarded USD 50,000 each.

August's first World Para Athletics Junior Championships in Nottwil, Switzerland, involved 267 athletes from 40 NPCs. Medals were awarded in two age categories - under 18 and under 20 years of age - and during the event four world and five regional records were broken. Thirty-five NPCs won at least one medal and more than 100 athletes were internationally classified. There were 50 accredited media and 30 hours of coverage was livestreamed. More than 270,000 videos were viewed on social media reaching 5.5 million people.

Away from competition, following feedback from the Para athletics community, the implementation of a new Maximum Allowable Standing Height rule for leg amputee athletes was delayed until 1 January 2018. The postponement provided additional time for all athletes affected by the rule change to be classified during the 2017 season and, if need be, have their new running prostheses made ready for the 2018 season.

February's Sport Forum in Frankfurt, Germany, was attended by 38 NPCs and three International Organisations of Sport for the Disabled. Comprehensive updates were given to attendees regarding the Rio 2016 debrief, development of the World Para Athletics Strategic Plan, education pathway, competition structure and major competition calendar, rule and regulation updates and review process, classification and research outcomes. A number of the topics were also discussed and debated including the preliminary Tokyo 2020 event programme, youth competition development and athlete development pathway.

A full review of both Technical Rules and Regulations and Classification Rules and Regulations was conducted during the course of 2017 with comprehensive consultation with membership, management team, advisory groups and the STC to ensure both Rules and Regulations reflect best practice and learnings from past seasons.

To improve standards in all areas across the sport, a number of education workshops took place throughout the year, with some benefitting from funding from the German Foreign Office.

demands.



Physical impairment classifier training courses took place in Australia, Chile, Germany, India, Iran, Singapore, Sri Lanka and Tunisia, benefitting 76 people from 22 countries. Technical officials courses were held in China, Germany, India and Iran while Introduction to Coaching courses took place in India and Singapore. An athlete and coaching camp was held in Vanuatu.

Three-day long international technical official selection and international classifier certification seminars were held in Nottwil in November. The aim was to improve the effectiveness of the workforce by providing continued professional development for staff and volunteers, and identify and address resource

To provide more opportunities for athletes with severe impairments, it was confirmed that RaceRunning events will be included in a number of competitions in 2018 following discussions with Cerebral Palsy International Sports and Recreation Association.

The event programmes and qualification guides for the Berlin 2018 European Championships, Jakarta 2018 Asian Para Games and Lima 2019 Parapan American Games were published.

As a result of more competitions and a successful London 2017, the sport's website enjoyed a record year. The 422,499 visitors was slightly more than the previous year which featured Rio 2016. Across social media, World Para Athletics now has 96,568 followers, a growth of 29.1 per cent from 2016. Digital media activities reached 158 million people during the year.



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World Para Dance Sport

Dance Sport

The biggest and best World Championships to date highlighted 2017, a year that saw six sanctioned events. The season began in April with Ukrainian dancers winning 11 events in Cujik, Netherlands.

May's Lomianki Para Dance Sport Polish Open attracted 30 athletes from 10 countries and saw the host nation capture seven medals out of eight events.

The last major competition in Europe prior to October's World Championships in Belgium was June's Mainhatten Cup in Frankfurt, Germany. More than 90 athletes from 17 countries took part.

Filipino dancers performed well at the Peikang Para Dance Sport Open in Chinese Taipei between 24 and 25 June.

On home territory, dancers from Hong Kong excelled at the World Para Dance Sport Starlight Open on 17 September. Featuring many of the top dancers from the Asian region, dancers from Hong Kong took eight medals, including two golds, in the final major competition before the World Championships.

The fifth edition of the World Championships were held from 21-22 October in Malle, Belgium, and produced many memorable moments. With 170 athletes from 22 countries competing in 18 medal events, they were the biggest yet and were livestreamed online. Ukraine topped the medals table with nine gold medals, while nations from Southeast Asia also performed well in a sport that is known for its European strength. Athletes from Chinese Taipei, Hong Kong, Japan, the Philippines, Kazakhstan and South Korea contended for medals, while Mexico flew the flag for the Americas.

In Malle, Belgian dancer Sofie Cox was elected to serve as the athlete representative on the World Para Dance Sport STC for a two-year period. Cox polled 52 per cent of the vote and replaces Slovakia's Helena Kasicka who retired from the sport in 2016.

Following the World Championship, a Sport Forum was held. New governance structures were proposed and discussed at length by nations and STC members. Attendees were in agreement that the sport should remain under IPC governance at this stage to ensure the continuous growth and strengthening of the sport.

Ukraine's Ivan Sivak was voted October's Allianz Athlete of the Month after winning the world title in the men's single class 2 in Malle.

Prior to the start of the 2017 season, new Technical Rules and Regulations, as well as new Classification Rules and Regulations, were published. The new classification rules include the adoption of the IPC Classification Model Rules which are designed to ensure the sport is compliant with the 2015 IPC Athlete Classification Code by 1 January 2018.

Changes to the sport's classification system for 2017 included a new assessment which takes into consideration the different sport disciplines. Latin, standard and freestyle demand different skills and movements from dancers, and this is now reflected in the classification process. As a result of the new system, all licensed dancers had to be classified again in 2017.

Due to the growth of the sport. World Para Dance Sport issued a call for new classifiers earlier in the year and held two classification courses in Poland and Hong Kong. The sport also announced its first commercial partnership with costume maker DSI London. As part of the agreement, athletes can benefit from a 10 per cent discount on men's and women's wear, shoes, fabrics, crystals and accessories from DSI London's online shop.

The number of visitors to the sport's website grew by 16.5 per cent compared to 2016 while digital media activities reached 4.1 million. By the end of the year, the sport's social media following had increased by 38 per cent.

@ParaDanceSport

OFFICIAL SUPPLIER







Ice Hockey

International Para Annual Report 2017

World Para Ice Hockey

Between 11 and 20 April, Gangneung, South Korea, staged the 2017 World Para Ice Hockey Championships A-Pool. The tournament involved 115 athletes from seven teams – Canada, Germany, Italy, Norway, South Korea, Sweden and USA – and acted as a test event for the PyeongChang 2018 Paralympic Winter Games.

Canada claimed a record fourth world title after beating defending champions USA 4-1 in the final. Hosts South Korea picked up the bronze after defeating Norway 3-2.

The top four, plus Italy, qualified for PyeongChang 2018 as a result of their finishing positions.

The USA's Declan Farmer was named the tournament's Best Forward and Canada's Adam Dixon was awarded Best Defenceman, as both tied for a tournamentleading 18 points. Sweden's Ulf Nilsson was named Best Goalkeeper after registering 144 saves.

The event was livestreamed with commentary via paralympic.org and the sport's website.

In October, Ostersund, Sweden, hosted the 2017 World Para Ice Hockey Paralympic Winter Games Qualification Tournament. Five teams took part and the top three finishers who qualified for PyeongChang 2018 were Czech Republic, Japan and Sweden. Germany and Slovakia were the teams to miss out.

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The bidding process was opened for the 2018 World Championships C-Pool and the 2019 World Championships A-Pool and B-Pool. The STC met in May in Frankfurt, Germany, ahead of the annual Sport Forum. At the Forum, 13 nations submitted recommendations for rules changes for the start of the 2019 season. It was the final meeting as part of the STC for Keith Blase, Tom Koester, Scott MacDonald, Kent Nyholt and George Kingston.

Italian defenceman Andrea Macri was elected unopposed as the Athlete Representative on the STC in June, succeeding compatriot Gregory Leperdi. His twoyear term began on 1 July.

For the first time, World Para Ice Hockey presented at September's International Ice Hockey Federation (IIHF) semi Annual Congress in Spain, showcasing the sport to IIHF members.

As part of PyeongChang 2018's Actualising the Dream project the Agitos Foundation together with World Para Ice Hockey provided Para ice hockey equipment

to the NPCs of Armenia, Australia, Kazakhstan and Netherlands to help develop the sport. The equipment consisted of sledges, sticks and protective equipment.

A Para ice hockey women's development camp was held as part of Actualising the Dream. The camp took place from 11-15 October in Chuncheon, South Korea, and involved 14 female athletes and 14 coaches who represented 12 countries.

In December, a development camp for athletes, coaches and officials took place in Israel with the support of the German Ministry of Foreign Affairs.

During the year, the sport's website was visited by 25,482 people while digital media activities reached a record 21.9 million people, nearly three times the number achieved in 2016.

Digital media appeal



Nordic Skiina

World Para Nordic Skiing

The 2017 World Para Nordic Skiing World Championships were held in Finsterau, Germany, in front of vibrant crowds. Featuring 120 athletes, medals were won by 13 of the 19 competing nations.

The event was livestreamed via the IPC website, the sport's website, as well as Facebook and YouTube, and attracted 390,000 online views. TV pictures reached viewers in 52 countries, amassing a record cumulative audience of 20 million people. On social media the event reached two million people and there was significant print, online and broadcast coverage in both the host nation and internationally.

At the end of the Championships there was a Sport Forum where it was announced that Prince George, Canada, will stage the 2019 World Championships.

The 2016/2017 season began in Vuokatti, Finland, in December and finished in April in Casper, Canada. In between there were four World Cup events for both biathlon and cross-country skiing. Two were held in Asia, including March's event in PyeongChang that acted as a test event for the 2018 Paralympic Winter Games. A total of 120 athletes from 20 nations took part. During the test event, Canada's Mark Arendz was elected as the sport's athlete representative.

Following a site visit in June, the Nordic skiing courses, stadium and biathlon range layouts for PyeongChang 2018 were approved by Technical Delegate Hans Peter

Neeser and Race Director Len Apedaile. A further site visit to PyeongChang took place in December and Apendaile was engaged by the Beijing 2022 Paralympic Winter Games Organising Committee regarding the designs for the biathlon and cross-country courses. An international classifier training course for all Para snow sports, in cooperation with Korea Para Ski Association, Korea Nordic Ski Federation for the Disabled and NPC Korea also took place. Thirteen international and 25 national trainees took part.

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248 LICENSED ATHLETES 26

NPCs

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During the season, further research was conducted in the area of vision impaired Nordic skiing with the aim to eventually create a sport specific classification system. Further research will be conducted during the 2017/2018 season.

Research on sitting classes and physical impairment was also conducted during the season.

For the third time a classification expert meeting was organised in Bonn. From 26–28 June athletes, coaches, classifiers, researches, classification experts and sport administrators discussed current and further research opportunities for physical impairment classification.

With the support of the German Government and the respective German Embassies to aid the development of the sport, an equipment grant of EUR 5,000 each was provided to Armenia, Iran and Lebanon. In co-operation with Nordic skiing equipment producers LISKI each country obtained a sit-ski and two sets of standing skies.

The 2017/2018 calendar was published in July. It will start in December 2017 with a biathlon and crosscountry skiing World Cup in Canmore, Canada, and finish with March's Paralympic Winter Games. World Cup events will also be held in Oberried, Germany and Vuokatti, Finland,

In October, 12 coaches from countries looking to develop Nordic skiing took part in a coaching course as part of PyeongChang 2018's Actualising the Dream project. The coaches, who gained a knowledge for basic training preparation, sport specific classification and equipment tuning, came from Australia, Argentina, Armenia, Brazil, Chile, Croatia, Georgia, Iran, Italy, New Zealand, Serbia and South Korea.

By the end of the year, the sport's website had received 41,447 visitors, almost double the 21,662 who had visited in 2016.

The sport finished the year with 8,930 social media followers across Facebook, Twitter and Instagram, up 54.1 per cent on 2016, while digital activities reached 9.1 million people, nearly four times the number reached a year earlier.

OFFICIAL SUPPLIERS







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in Mexico City.

in Hungary.

World Para Powerlifting

In a busy year for the sport, the World Championships took place in Mexico City after a delayed start, the first Junior World Championships were staged, two World Cups were held and several workshops took place to further improve standards across the sport.

Following September's devastating earthquake in Mexico City, the World Championships were rescheduled for early December, taking place seven weeks later than originally planned.

Despite some late withdrawals as a result of the rescheduling, 357 athletes (227 male and 130 female) from 71 NPCs took part in 20 medal events. With a new sports presentation concept ensuring the athletes had vocal and passionate support, four world and 14 regional records were set.

With 12 medals, including five golds, China topped the medal table, just ahead of Nigeria. Hosts Mexico won two golds.

As part of the event, the first World Para Powerlifting Junior World Championships were held involving athletes from 18 NPCs who contested 14 medal events - 7 per gender. Athletes broke seven junior world and 16 junior regional records.

With the support of charity equipment supplier and World Para Powerlifting partner Kit us Out, athletes from Armenia, Aruba, Benin, Congo, Guatemala and Tajikistan were provided with donated lifting suits for the World Championships.

Two World Cups were staged in the first half of the year. In late February and early March, 180 athletes from 33 NPCs took part in the World Cup in Dubai, UAE, while in May more than 190 athletes from 35 NPCs competed in Eger, Hungary.

The Para powerlifting competition at the Sao Paulo 2017 Youth Parapan American Games in March involved 36 athletes from nine NPCs. This represented a 60 per cent increase in athlete participation and 50 per cent increase in competing NPCs compared to 2013. This was in part due the introduction of four additional female medal events.

As part of the development of a long-term competition calendar for the sport it was announced during the year that the 2018 African Championships will take place in August in Algiers, Algeria. Astana, Kazakhstan, and Eger, Hungary, were confirmed as the host cities of the 2019 and 2021 senior and junior World Championships respectively.

The World Para Powerlifting Competition and Qualification Pathway 2017-2020 was published in six languages – Arabic, English, French, Japanese, Spanish and Russian.

At the beginning of 2017 a consultation process with all the participating nations, technical officials, athletes, coaches and partners was held to enable all Para powerlifting members to provide recommendations and propose amendments to the Classification and

Technical Rules and Regulations. The proposed changes were presented at the Sports Forum held on 3 December.

As part of the sport's ongoing anti-doping programme, the second phase of "Raise the Bar, say NO! to doping" was launched. Nineteen anti-doping workshops were delivered to 35 countries ensuring 216 athletes and 85 team officials were educated about the importance of clean sport

To further improve standards across the sport, workshops were held throughout the year benefiting classifiers, coaches and referees. A number of the workshops were held as part of the NPC development programme powered by Toyota and were held in collaboration with the Agitos Foundation.

In Dubai, World Para Powerlifting successfully trained three new educators in coaching, classification and refereeing.

Overall, 48 people from 21 countries took part in national classifier courses that were held in Iran, Mexico, Nigeria and UAE.

Coaching courses were staged in Costa Rica, Great Britain, Mexico, Nigeria, Thailand and UAE involving 99 participants from 28 countries.

Ten national referee courses catering for 99 participants from 26 countries were held during the year in Australia, France, Great Britain, Hungary, Iran, Mexico, Nigeria, Sweden and UAE.

Athlete and coach training camps for 20 athletes OFFICIAL PARTNER from 19 countries were held in Nigeria and Mexico City while a powerlifting spotter and loader course was held

@ParaPowerlifting

At December's World Championships Egypt's Sherif Osman was elected to serve a two-year term on the STC as the sport's athlete representative. Later the same month, it was announced that Egypt's Rehab Abougharbya would serve a 20-month suspension after committing an anti-doping violation at May's World Cup

By the end of the year nearly 70,000 people had visited the sport's website, a record for a non-Paralympic year. Media activities reached 21.4 million people.





US

Digital media appeal

3,478*

WEBSITE VISITORS



worldparasnowboard.org @ParaSnowboard

update the rules and regulations and look at ways to improve each sport's competition schedules. Both sports also gave feedback on recommendations put forward by those in attendance.

A number of presentations took place during the forum, including from PyeongChang 2018 and Beijing 2022 who provided updates on planning and preparations for the next two Paralympic Winter Games. A post-event review was provided by the organising committee of the Big White 2017 World Para Snowboard Championships.

In June, World Para Alpine Skiing and World Para Snowboard accepted the resignation of Markus Walser as Chair of the Sport Technical Committee. He was replaced by Erik Petersen from the USA, the former Vice Chairperson.

A month later, it was announced that the 2017/2018 season will feature four World Cups in three regions. The first will be held in September in Treble Cone, New Zealand, and the World Cup Finals will be held in Big White from 5-8 February 2018.

On the commercial side of the sport, more than 30 NPCs received alpine skiing and snowboarding

World Para Snowboard

World Para Snowboard

Big White, Canada, successfully staged the 2017 World Para Snowboard Championships attracting 70 athletes from 16 countries.

SPORTCHEK

Team USA topped the medals table and were one of nine nations to make the podium at least once.

The 2016/2017 World Cup season featured five events covering 11 competition days. This included March's competition in PyeongChang which acted as a test event for the 2018 Paralympic Winter Games and attracted 59 athletes from 18 countries.

At February's World Cup in Big White, Canada, Dutch snowboarder Bibian Mentel-Spee was re-elected as the sport's athlete representative on the World Para Snowboard STC on a two-year term.

Ahead of the 2018 Paralympic Winter Games, a final site visit took place in PyeongChang in December. Around the same time, international classifier training for all Para snow sports, in co-operation with Korea Para Ski Association, Korea Nordic Ski Federation for the Disabled and NPC Korea also took place. Thirteen international and 25 national trainees took part.

During the season research on the start phase for upper limb athletes was conducted and the outcomes will be discussed by the STC.

The introduction of live online results for the World Cup season between December 2016 and March 2017 led to a 134 per cent increase in website visitor numbers compared to the same four month-long period from the previous season. Overall, digital media coverage of World Cups and the World Championships reached 2.3 million people.

OCEANIA 6

AFRICA 0

145

LICENSED

ATHLETES 27

NPCs

For the year as a whole, website visitor numbers grew by 101.0% to 34,698. Followers across Facebook, Twitter and Instagram nearly doubled to 3,263 while reach of activities increased to 3.5 million people.

To help grow winter sports in Iran, the country hosted three events in the Alborz mountain range near Tehran in January featuring around 10 athletes. These were the first winter Para sport events to be held in Iran and were the culmination of a talent identification programme held in the Asian nation two years ago. A National Technical Officials course and National Classification Course were also held, featuring 25 and 15 participants respectively.

More than 80 delegates from 35 countries attended the World Para Alpine Skiing and World Para Snowboard Sport Forum in Kranjska Gora, Slovenia, from 21-22 May. Organised in conjunction with NPC Slovenia, the forum gave delegates the opportunity to discuss and

share ideas for the further development of both sports,

@ParaSnowboard

equipment at the start of the year courtesy of official supplier LISKI. The generous gesture was part of the Actualising the Dream project developed by POCOG in partnership with the Agitos Foundation.

The nations that received the equipment span four regions have participated in or organised World Para Alpine and World Para Snowboard sanctioned events, and have licensed athletes in the last two seasons: Argentina, Australia, Austria, Belgium, Bosnia and Herzegovina, Brazil, Canada, Chile, China, Croatia, Czech Republic, Finland, France, Germany, Great Britain, Hungary, Italy, Iran, Japan, Netherlands, New Zealand, Norway, Poland, Serbia, Slovenia, South Korea, Spain, Sweden, Switzerland, and USA.

An official supplier partnership was also struck with TechnoAlpin, the world's leading manufacturer of snowmaking technology, for the 2017 season.

OFFICIAL SUPPLIERS



ALLEIN 202 mar 1979

OCEANIA 67 From 2 NPCs AFRICA 48 1,950 LICÉNSED **ATHLETES** 86 **NPCs**

Swimmina

80 International Paralympic Co Annual Report 2017

World Para Swimming

In a big step forward for the sport, 2017 saw the introduction of the inaugural World Para Swimming World Series, a group of competitions that aim to provide more high level competition and classification opportunities for athletes.

Between March and July, events were held in Copenhagen, Denmark; Sao Paulo, Brazil; Sheffield, Great Britain: Indianapolis, USA: and Berlin, Germany, In total 914 licensed athletes from 65 countries

competed across the five events.

Using a points system which considers each swimmer's two best performances at a single World Series event, Brazil's Daniel Dias and Italy's Monica Boggioni picked up the first World Para Swimming World Series overall titles. Great Britain secured the team title. All winners of the World Series, including other categories such as Junior and high support needs, received awards at a ceremony during the 2017 World Championships which were held in December in Mexico City.

Delaved by seven weeks because of September's devastating earthquake, the World Para Swimming World Championships disappointingly saw the late withdrawal of a number of major nations. Despite this, 305 athletes (180 male and 125 female) from 55 NPCs still took part, contesting 156 medal events. The level of competition was high and athletes broke seven world and 42 regional records.

With 30 gold medals, China topped the medal standings ahead of the USA and Italy. Forty of the 55 competing nations won at least one medal and the USA's Jessica Long was the top performer leaving with eight world titles to her name.

In preparation for the World Championships, national officials who oversaw the event took part in a training camp in June. Organised by World Para Swimming and funded by the Agitos Foundation, the camp involved 39 officials from nine countries. It was the first of its kind to be held in Spanish. Thirty officials came from the host nation Mexico, while the remaining nine came from Chile, Costa Rica, Dominican Republic, Honduras, Nicaragua, Panama and Puerto Rico.

A further Agitos Foundation training camp took place in Mexico City in late November involving eight athletes and 10 coaches from Dominican Republic, Ecuador, El Salvador, Kenya, Mexico, Panama, Peru and Serbia.

The World Para Swimming Sport Forum took place during the Worlds, giving countries an opportunity to have their input on the future of the sport. Following elections held in Mexico City, five athletes from 11 candidates were chosen to be part of the World Para Swimming Athlete Advisory Group. The athletes are Anna Eames (USA), Matthew Levy (Australia) Phelipe Andrews Melo Rodrigues (Brazil), David Smetanine (France) and Tamas Sors (Hungary).

The Sao Paulo 2017 Youth Parapan American Games brought together 147 athletes from 15 NPCs to compete in 93 medal events.

The World Para Swimming Classification Advisory Group met in Bonn in January. Much of the meeting was used to further develop a more robust and transparent assessment of the technical component of swimming classification which is also referred to as the 'water test'

Digital media appeal



A number of classification research projects continued in 2017. In addition to the development of the drag-propulsion research project for athletes with a physical impairment, research was also conducted for the development of a sport-specific vision impaired classification system for the sport.

As a result of the work done by the Classification Advisory Group, drawing on recommendations from IPC classification research partners, the sport announced a revised version of the World Para Swimming Classification Rules that will come into effect on 1 January 2018. As a result of the revision of the Classification Rules, all athletes with a Physical or Intellectual Impairment with Sport Class Status Confirmed or Reviewed with a Fixed Review Date will be put back into Review on 1 January 2018.

The STC met in Copenhagen to coincide with March's first World Series event. The sport's strategic plan, the Tokyo 2020 programme, classification and education courses were amongst the subject discussed. Four STC members had their positions extended for an additional year of office.

During the year, a number of courses took place to further improve standards across the sport which were supported by the Agitos Foundation's Grant Support Programme and its partner The Foundation for Global Sports Development.

Classification training courses were held in Denmark, Germany, Iran and Singapore, while technical officials courses took place in Germany, Hungary, Iran, Japan and Mexico,

The first 'Introduction to Coaching Programme' was held to coincide with the Berlin World Series, while further sessions were held in Iran and Singapore. Nearly 40 coaches from 15 NPCs (Austria, Belgium, Cambodia, Faroe Islands, Hong Kong, Iran, Italy, Laos, Malaysia, Mongolia, Myanmar, Netherlands, Singapore, and Vietnam) took part in the programmes.

In September, World Para Swimming announced a twoyear partnership with Japanese eyewear manufacturer Yamamoto Kogaku Co., Ltd, producer of the swimming goggles SWANS. Under the deal. Yamamoto Kogaku Co., Ltd. will be the official approved supplier of World Para Swimming equipment, specifically SWANS blackened goggles for vision impaired classes S/SB/SM 11 swimmers. By the end of the year the World Para Swimming website had received 236,273 visitors, a record for a non-Paralympic year. On social media the number of followers grew 24.2 per cent on 2016 and activities reach 30.3 million people.



Dublin, Ireland, was announced as the host city of the 2018 European Championships. The title sponsor of the event will be Allianz, Lignano Sabbiadoro, Italy, was confirmed as a sixth host city as the dates for the 2018 World Series were announced in October.

Following a meeting with FINA, it was agreed that there will be more regular communication and a greater sharing of knowledge going forward with World Para Swimming. World Para Swimming attended the FINA General Congress on 22 July in Budapest, Hungary, during the FINA World Championships.

OFFICIAL SUPPLIER



OCEANIA 21 AFRICA 3 551

56

NPCs

KORE

LICENSED ATHLETES

Digital media appeal



Shooting

World Shooting Para Sport

In 2017 the sport hosted nine competitions which resulted in many record breaking performances, while the approved expansion of the Tokyo 2020 medal event programme and a new discipline created a platform for the sport's future growth.

The year's opening World Cup event took place in Al Ain, UAE, from 22-27 February. It attracted 75 of the world's best rifle and pistol shooters from 20 countries. At the event Slovakia's Veronika Vadovicova set a new world record in R8 (women's 50m rifle three positions SH1).

More than 100 athletes from 25 countries took part in April's first World Shooting Para Sport Grand Prix in Szczecin, Poland,

Following the IPC Governing Board's approval of Para trap as an official discipline of World Shooting Para Sport in May, the first Para trap World Cup was held in September. Attracting 53 athletes from 14 countries, the event was held in Lonato, Italy, the birthplace of Para trap shooting. Italy topped the medals table.

The approval of the Para trap discipline cleared a path for the further development and integration of the shotgun discipline into World Shooting Para Sport competitions, including the publication of the discipline's technical and classification rules.

It also paved the way for the development of the 2018 Para trap competition calendar. Para trap will be included as part of the Al Ain and Châteauroux World Cups in 2018 alongside rifle and pistol events, while the discipline's first World Championships will be held in Lonato. The event will be organised by the Italian Shotgun Federation. September's World Cup in Osijek, Croatia, saw 100 athletes from 20 countries compete in 12 medal events. They included the R9 (mixed 50m rifle prone SH2) which had just been confirmed by the IPC Governing Board as a new event in the Tokyo 2020 medal event programme.

The year's last major competition was November's World Cup in Bangkok, Thailand, which featured 120 athletes from 17 countries. The UAE's Abdulla Sultan Alaryani made headlines by breaking two world records, first in the R7 (men's 50m rifle 3 positions SH1) and then in the R6 (mixed 50m rifle prone SH1).

Other world records were set in Bangkok by the South Korean duo of Jinho Park and Youngjun Jeon in the R1 (men's 10m air rifle standing SH1) and R9 (mixed 50m rifle prone SH2) respectively. In his World Cup debut, India's Deepender Singh shot a world record in the P1 (men's 10m air pistol SH1) while compatriot Manish Narwal set a junior record in the same event.

The Bangkok World Cup was the last competition of the year for athletes to earn valuable Minimum Qualification Standard (MQS) points towards the 2018 World Championships. Organised by the Korean Shooting Federation for the Disabled (KSFD), the 2018 World Championships are scheduled to take place in the South Korean city of Cheongju in early May, presenting athletes with a first opportunity to secure quota places for their countries at the Tokyo 2020 Paralympic Games.

The World Shooting Para Sport STC met in Bonn in February and in Bangkok in November. France's Ghislaine Briez was reappointed as Chairperson for another term while three other STC members were reappointed for four years. Two new positions – Head of Education and Officiating and Head of Technical – were created. Ferrol Van Hoeven was reappointed to the STC as Head of Technical, and the Head of Education and Officiating will be appointed in 2019. The new athlete and coach representatives will be elected at the 2018 World Championships.

At the STC meeting it was agreed that World Championships should happen every two years, increasing the frequency from every four. World Championships in shotgun will now be included with the Rifle/Pistol World Championships starting in 2019. Local Organising Committee budgets were also a major focus of the meeting, with the STC keen to reduce costs and make competitions more viable.

New classification rules for rifle and pistol were introduced in February 2017, in line with the model rules of the 2015 IPC Athlete Classification Code. World Shooting Para Sport also released new rules for rifle and pistol in line with International Shooting Sports Federation (ISSF) change and the feedback from the sport community has been positive.

After a successful test event in September 2017, vision impaired shooting continues to develop with the planned events for 2018 incorporated into existing rifle and pistol events. Upon completion of the classification and vision impaired.

include Para trap.

International Paralympic Committee Annual Report 2017 2014 2015 2016 2017 TWITTER FOLLOWERS

@ShootingParaSport

research started in 2017, both the technical and classification rules will be finalised in 2018 and the sport will apply for adoption to the IPC Governing Board. It is planned that by 2019 the sport will be fully integrated into World Shooting Para Sport events and will see it included in the planned 2019 World Championships that will feature rifle, pistol, Para trap,

Discussions for continued expansion in areas of mutual interest are ongoing with the ISSF and are moving in a positive direction.

Swedish athlete Philip Jonsson served a one-month long suspension for committing an anti-doping violation at April's World Cup in Poland. Following notification of the adverse analytical finding, Jonsson provided corroborating evidence to explain how a prohibited substance had entered his body.

Finally, during the year the sport's media activities reached 2.7 million people and its following exceeded 18,000 people. Having signed a sponsorship agreement with SIUS in 2017 to provide electronic scoring systems through to 2024, the partnership was expanded to

OFFICIAL PARTNER

SIUS

Committees and Councils

Sport Technical Committees ALL POSITIONS AS OF 31 DECEMBER 2017

World Para Alpine Skiing and World Para Snowboard

	Chairperson	Erik Petersen (USA)
r	Vice Chairperson	Position Vacant
14	Head of Technical Control and Officiating	Ozzie Sawicki (CAN)
-	Head of Snowboard	Stefano Arnhold (BRA)
	Head of Competition (Asia and Oceania)	Jane Stevens (NZL) Co-opted Member, non-voting rights
	Head of Classification	Sandra Titulaer (NED)
	Athlete Representative (Alpine skiing)	Mitchell Gourley (AUS)
	Athlete Representative	Bibian Mentel-Spee (NED)

World Para Athletics

Chairperson	Ed Warner OBE (GBR)
Vice Chairperson	Troy Engle (USA)
Head of Competition	Roger Getzmann (SUI)
Head of Officiating	Tarek Souei (UAE)
Head of Technical Control	Yukio Seki (JPN)
Head of Classification	Hilary Beeton (RSA)
Athlete Liaison	Marc Schuh (GER)

Sport Technical Committees CONTINUED

World Para Dance Sport

Chairperson	Grethe Anderson (NOR)
Vice Chairperson	Nobuko Yotsumoto (JPN)
Head of Technical Control	Konstantin Vasilyev (RUS)
Head of Competition	Dr. Yun-An Tsai (TPE)
Head of Competition and Officiating	Maria del Carmen Legaspi Torres (MEX

World Para Powerlifting

World Para Swimming

son (NOR)	Chairperson	Jon Amos (GBR)
imoto (JPN)	Head of Development (VC)	Lt. Cdr. Kamaruzaman Kadir (MAS)
silyev (RUS)	Head of Competition	Position Vacant
ai (TPE)	Head of Classification	Dr. Bassam Qasrawi (KUW)
en Legaspi Torres (MEX)	Athlete Liaison	Roy Guerin (IRL)

World Para Ice Hockey

Chairperson	Position Vacant
Vice Chairperson	Position Vacant
Head of Technical Control and Officiating	Position Vacant
Head of Competition	Position Vacant
Head of Development	Position Vacant
Acting Head of Classification	Peter Van de Vliet (per IPC International Standard for Classifier Personnel art. 2.7)
Athlete Liaison	Andrea Macri (ITA)

0	
Chairperson	Jane D. Blaine (CAN)
Vice Chairperson	Per Rune Eknes (NOR)
Head of Technical Control and Officiating	Susan Prasad (GBR)
Head of Competition	Position Vacant
Head of Classification	Peter Van de Vliet (Classification Rulebook 1.3.2.4)
Athlete Liaison	David Smetanine (FRA)

World Para Nordic Skiing

Chairperson	Rob Walsh (USA)
Vice Chairperson	John Farra (USA)
Head of Technical Control and Officiating	Len Apedaile (CAN)
Head of Competition (Biathlon)	Aleksey Kobelev (RUS)
Head of Competition (Cross-country skiing)	Tor Undheim (NOR)
Head of Classification	Dia Pernot (NED)
Athlete Liaison	Mark Arendz (CAN)

World Shooting Para Sport

Chairperson	Ghislaine Briez (FRA)
Vice Chairperson	Wanda Jewell (USA)
Head of Technical	Ferrol Van Hoeven (NED)
Head of Education	Position Vacant
Head of Classification	A/Prof Jagdish Maharaj (AUS)
Athlete Liaison	Michael Johnson (NZL)
Coach Liaison	Miro Sipek (AUS)

Committees ALL POSITIONS AS OF 31 DECEMBER 2017

Anti-doping

Chairperson	Position Vacant
Member	Joseph de Pencier (CAN)
Member	Nicki Vance (AUS)
Member	Katarzyna Rogowiec (POL)
Member	Dr. Chin Sim Teoh (SIN)
Member	Kyu-Hwan Lee (KOR)
Member	Dr. Matthew Fedoruk (USA)

Audit and Finance

Chairperson	Miguel Sagarra (ESP)
Member	Gadiel Blusztein (ISR)
Member	Hilda Gibson (GBR/WA)
Member	Christo Kok (NED/ITF)
Member	Mohan Menon (SIN)
Member	Michael Rosenbaum (GER)

Classification

Chairperson	Dr. Anne Hart (USA)
Member	Dr. Jürgen Schwittai (GER/IFDS)
Member	Scott Field (RSA)
Member	Dr. Sean Tweedy (AUS)
Member	Graham Arthur (GBR)
Athlete Representative	Erin Popovich (USA)

Athletes with High Support Needs

At its meeting in June 2014 the IPC Governing Board considered that a greater emphasis was needed on the work of the Athletes with High Support Needs Committee through the creation of a Working Group. The Working Group will explore the possibilities for developing a revised function and creating the best structure for a committee that can drive all aspects forward to better represent athletes with high support needs within the IPC governance structure.

The working group is chaired by John Petersson (DEN) and also includes Todd Nicholson (CAN), Liam Harbison (IRE), Ann Cody (USA), Josh Vander Vies (CAN) and Theresa Perales (ESP).



Development

Chairperson	Rita van Driel (NED)
Member	Bjorn Omar Evju (NOR)
Member	Dominique Bizimana (RWA)
Member	Juan Pablo Salazar (COL)
Member	Kristina Molloy (CAN)
Member	Martin Lam (HKG)

Education

Legal and Ethics	Legal	and	Ethics
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Chairperson	Linda Mastandrea (USA)
Member	Winnet Kanyerere (ZIM)
Member	Mark Copeland (NZL)
Member	Sora Noh (KOR)
Member	lan Warner (GBR)

Committees CONTINUED

Medical

Chairperson	Dr. Cheri Blauwet
Member	Dr. Jaap Stomphorst (NED)
Member	Dr. Wayne Derman (RSA)
Member	Dr. Nick Webborn (GBR)
Member	Dr. James Kissick (CAN)
Member	Dr. Jan Lexell (SWE)
Member	Dr. Yetsa Tuakli-Wosornu (GHA)
Member	Dr. Guzel Idrisova (RUS)
Member	Dr. Katharine Grimm (RSA)

Paralympic Games

Chairperson	Matt Smith (SUI/USA)
Member	Masoud Ashrafi (IRI)
Member	Evgeny Bukharov (RUS)
Member	Mark Bullock (GBR)
Member	Dena Coward (CAN)
Member	Tim Hollingsworth (GBR)
Member	Terje Jentoft Roel (NOR)
Member	Lambis Konstantinidis (GRE)
Member	Cyril More (FRA)
Member	Julie O'Neill (USA)

Sports Science

Chairperson	Dr. Yves Vanlandewijck (BEL)
Member	Dr. Walter Thompson (USA/INAS)
Member	Dr. Osnat Fliess-Douer (ISR)
Member	Dr. David Legg (CAN)
Member	Dr. Raymond So (HKG)
Athlete Representative	Daniela Luchina (ARG)

Women in Sport

Chairperson	Tine Rindum Teilmann (DEN)
Member	Muffy Davis (USA)
Member	Pena Drusilla Kandji (NAM)
Member	Dr. Shauna Taylor (CAN)
Member	Limor Goldberg (ISR)
 Athlete Representative	Katja Saarinen (FIN)

IPC Athletes' Council

Chairperson	Chelsey Gotell (CAN)	Swimming	Member at Large	Katja Saarinen (FIN)	Alpine Skiing
Vice Chairperson	Elvira Stinissen (NED)	Sitting volleyball	Member at Large	Dame Sarah Storey (GBR)	Cycling
Member at Large	Monica Bascio (USA)	Cycling	Member at Large	Mikhail Terentiev (RUS)	Cross-country skiing
Member at Large	Kurt Fearnley (AUS)	Athletics	Co-opted Member	Hong Suk-man (KOR)	Athletics
Member at Large	Gizem Girismen (TUR)	Archery	Co-opted Member	Nurulasyiqah Mohammad Taha (SGP)	Boccia
Member at Large	Eskil Hagen (NOR)	Para ice hockey	IOC Athletes' Commission Representative	Hayley Wickenheiser (CAN)	Ice hockey







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